

Capital Planning

INTRODUCTION

The \$4.7 billion FY25-29 Capital Plan makes critical investments in the City's infrastructure in every Boston neighborhood: new and renovated schools, streets, public artworks, climate resilience improvements, green infrastructure, affordable housing, parks, and playgrounds. Taken together, these projects will support Boston's dynamic economy and improve quality of life for residents by encouraging affordability, increasing access to opportunity, promoting a healthy environment and public realm.

Planned bond issuance is expected to increase 3.6% over last year's plan, one-time funding sources are leveraged, and the City continues to collaborate with the Massachusetts School Building Authority on the design and construction of new schools and the repair of existing building systems.

An estimated 90% of the investment in the FY25-29 Capital Plan is aligned with the City's planning efforts:

- Supporting a commitment to invest in Boston Public Schools including the construction of new buildings, partnering with the MSBA, reconfiguring and renovating existing buildings, and establishing budget plan reserves for future projects identified through strategic planning and community engagement.
- Leveraging State and Federal grants with City capital funds to make streets that are safer and welcoming for all users, travel that is more reliable and predictable, and quality transportation choices that improve access to interconnect our neighborhoods for all modes of travel.

- Preparing for climate change by incorporating green infrastructure into our street, parks, and facility projects, and by continuing to develop and implement plans for coastal and storm water resilience.
- Setting the stage for planning the comprehensive, long-term recovery campus on Long Island to tackle the opioid crisis and when fully permitted move forward with the construction of a new bridge to Long Island.
- Supporting the Percent for Art Program demonstrates the City's leadership and commitment to sustainable funding for the arts by setting aside 1% of the City's annual capital borrowing for the commissioning of public art.

FY25-FY29 EXPENDITURES

The city is responsible for maintaining a large inventory of capital assets, including roads, bridges, schools, parks, libraries, public safety equipment, and more. The City's capital investments enhance our neighborhoods, improve mobility, support the academic agenda of our schools and reinforce public safety with quality emergency response tools.

With City planning efforts guiding many of the investments in this plan, projects in the FY25-29 Capital Plan are grouped within the investment initiatives below.

Education

The city is committed to modernizing Boston's public-schools' infrastructure. With city bond funds and a strong working relationship with the Massachusetts School Building Authority (MSBA), the capital plan

includes 72 projects and programs with a total budget over \$1.3 billion.

Implementing a long-term facilities improvements plan for Boston Public Schools plan will result in new school buildings and major transformations, reconfigurations to align schools with K-6/7-12 and K-8/9-12 pathways, and increased investments district-wide for all school buildings and communities. The ongoing planning process is focused on creating high-quality, twenty-first-century learning environments for students, and in so doing close opportunity gaps for more students.

In September 2024, Boston Public Schools will welcome students to the new Josiah Quincy Upper School, a \$223 million, six-story facility that will accommodate 650 students. In addition, the Horace Mann School will be temporarily relocated to the former Edwards School in Charlestown, following a \$46 million building renovation.

Construction on the new \$111 million Carter School is on schedule. The new building will be ready for students in September 2025. Renovation of the former Irving School building will also be completed for a September 2025 school opening. The renovated building will support the merger of the Philbrick-Summer schools.

Final programming and design work will begin for the renovation project at Madison Park Technical Vocational High School. A feasibility study is expected to begin, in partnership with the MSBA, for a consolidated school, combining the Shaw and Taylor schools. In addition, BPS will pursue building improvements to facilitate grade reconfigurations at various schools.

The City will also continue district-wide investments in window replacements, bathroom upgrades, fire systems, radiator covers, entryway improvements, plumbing and fixture upgrades to expand drinking water availability, school yards, security improvements, and technology

infrastructure, as well as leveraging the MSBA accelerated repair program to fund roof, window, and boiler repairs.

The FY25-29 capital plan sustains and supports planning for large-scale projects coming out of the BPS capital engagement process. The FY25-29 capital plan projects \$900 million in BPS-related spending over the next five years.

Transportation

Drawing on City, State and Federal resources, the capital plan makes targeted investments to make our city's infrastructure safe, reliable, and open to all users. In particular, we are investing in a state of good repair for our bridges, roads, and sidewalks; investing in high-risk areas and intersections to ensure that our neighborhood streets are safe for pedestrians and cyclists; and undergoing intensive planning exercises to later conduct full-scale reconstructions of major arterials; Driven by these core goals of safety, reliability, and access, the Capital Plan focuses on several key investments.

First and foremost, the capital plan is investing in our sidewalks and our curb ramps. In FY25 alone, we are investing \$13.6 million in sidewalk reconstruction, which will repair and replace concrete and brick sidewalks all across the city, and improve Public Works' responsiveness to 311 safety requests. This level of investment is projected to continue into future years of the Plan, ensuring that we are committing long term to prioritizing the pedestrian mobility of Boston. In addition, we are investing \$29.2 million in new ADA compliant curb ramps, in order to meet our commitment of making all pedestrian ramps ADA-compliant by 2030. Together, this represents a more flexible and dynamic approach to promoting walkability of our streets.

The Capital Plan is also making significant safety investments across the city. These

improvements take three forms. First, the continued Safety Surge program is expanding speed hump distribution in residential streets, slowing vehicular traffic. Second, traffic signals and intersections are being retimed and redesigned to prioritize pedestrians and decrease the amount of space for cars; this includes retiming of signals to create pedestrian-only phases and eliminate the possibility of traffic turning into a crosswalk, or in changing the amount of time given for crossing. Intersections across our neighborhoods are also being redesigned and rebuilt to increase space for pedestrians, slow down drivers, and incorporate green infrastructure, which reduces the impact of stormwater and reduces heat. Finally, the Plan invests in safety improvements in specific neighborhood zones, including traffic calming interventions in Lower Roxbury, Mt Pleasant St, Lost Village, and other select neighborhoods.

Finally, the Plan is supporting holistic improvements to entire arterials and primary corridors. The recently completed Tremont Street reconstruction in the South End and the Columbus Avenue center running bus lane are examples of the types of projects that Boston is undertaking and supporting. In particular, we look to a few key projects in our pipeline that will help Boston continue leading by example as a multimodal 21st century city. On Cummins Highway, we are undertaking a \$31 million reconstruction to transform the street with a Complete Streets approach, including new sidewalks, lighting, green infrastructure, and upgraded facilities for pedestrians and cyclists.

We are also undergoing planning and design efforts for Blue Hill Avenue from Mattapan Square to Grove Hall, featuring a center running bus lane, expanded sidewalks, bike facilities, and safer driving conditions. This reconstruction will transform the street and improve the bus reliability for the 37,000 daily riders along

that corridor, making the experience safer and smoother for the residents and commuters who depend on it. This project is also emblematic of the City's approach to leveraging state and federal dollars in our projects. Understanding that the improvements on Blue Hill Avenue are multimodal and large, we are proud to be working collaboratively with the MBTA on the cost sharing and project management, as well as utilizing a \$15 million federal RAISE grant to fund this project.

The city has also won and incorporated another RAISE grant, this time for the Resilient Roxbury Corridors project. This will help drive redesigns of key routes in Roxbury to prioritize public transit, safety, and active road users. This project will focus on Warren Street, Melnea Cass Blvd., and Malcolm X Blvd., transforming them into multimodal complete streets that center pedestrians, transit, and bike infrastructure to reduce air and noise pollution and improve safety and reliability along some of Boston's busiest corridors. On another key road, the Plan is funding continued planning, design, and engagement on a reconstruction of Columbia Road, finally completing Olmsted's Emerald Necklace and aiming to create a green multimodal boulevard linking the historic landmark Franklin Park to Moakley Park.

We are also continuing to collaborate with the MBTA on the second phase of the Columbus Avenue center running bus lane to extend from Jackson Square to Ruggles Station. This extension will continue to provide enhanced reliability and service for key bus routes, expand the sidewalk and bike infrastructure, and improve safety on the road. While the MBTA is managing most of the project, the city will be adding enhanced features to the project, including green infrastructure, traffic calming, and bike facilities to nearby neighborhood streets.

Through the FY25-29 Capital Plan, the city will also increase asset reliability through investments in bridges, roads, sidewalks, off-street paths, street lighting, traffic signals and building facilities that are essential to the high-quality delivery of services. In FY25, the city plans to invest \$46.8 million in its annual road resurfacing, reconstruction, and sidewalk ramp programs. There is also a \$40 million investment in the City's bridge maintenance program to bring and keep these assets in a state of good repair. Bridge work includes large multi-agency projects such as North Washington Street Bridge and the Northern Avenue Bridge, as well as neighborhood bridges such as Austin Street Bridge, Belgrade Avenue Bridge, and Shawmut Avenue Bridge. There is also a \$6 million allocation for stairways and footpaths to redesign and rebuild the Wellington Hill Stairs in Mattapan and Nottingham Path Stairways in Allston/Brighton. By investing in asset management programs for our bridges, street lights, ramps, and pavement markings, among other assets, Boston will continue targeting a state of good repair that ensures the safe and reliable movement of people across the city.

Technology

The city is dedicated to delivering exceptional City services by leveraging investments in technology. In FY25, the city will continue securing its networks, websites and technological systems to modern standards, refining and replacing legacy systems, and expanding public and organizational broadband capabilities. The city will devote funding to focus areas including: Core Infrastructure, Enterprise Applications, Digital Engagement and Service Delivery, Data Analytics, and Broadband and Digital Equity.

The city will continue work on a revitalization of BOSTON 311, the City's constituent request management system.

The project will modernize BOS:311 by moving from a legacy system to a cloud-based service that will improve security, reliability, and enhance the experience for the public and the call center employees. All of this will serve to improve Boston's constituent services.

Open Space

Boston is committed to strengthening our existing park system and investing in new open spaces. Through the use of City capital dollars and leveraging external funds, the City continues to take action in implementing Boston's open space goals using previously underutilized spaces that have become essential recreational infrastructure for the health and well-being of Boston.

Neighborhood open spaces remain a core focus of the Department's capital work. We continue to develop family- and kid-friendly environments that promote opportunities to play everywhere. New projects at Mozart Park, Porzio Park, and the Trotter School will replace existing playground equipment, ensure safety standards, and infiltrate storm water to ensure the parks meet community standards for these local playgrounds. The FY25-FY29 Capital Plan also includes new projects at Harambee Park, Savin Hill Park, and Franklin Park which are critical neighborhood open spaces with diverse programs to support a variety of recreational activities. This Capital Plan includes a feasibility study at the Elma Lewis Playhouse to develop a hub for cultural programming and promote the arts at Franklin Park. The FY25-29 Capital Plan also allocates \$10 million to acquire property suitable for preservation and use as public open space.

In the FY25 Capital Plan, the Parks and Recreation Department takes important steps to increase Boston's climate readiness, as guided by Climate Ready Boston. This includes planning and design

for phase 1 improvements at Moakley Park, that will serve as a model for the City of Boston's resiliency projects looking to integrate climate resilience planning while also meeting the diverse everyday needs of our community. Another project at the Mary Ellen Welch Greenway will implement Green Stormwater Infrastructure (GSI) to decrease rainwater runoff during storm events and complement open spaces by expanding biodiversity, beautification, and ornamental value. At the Condor Street Urban Wild, another project will address the potentially damaging effects of sea level rise and storm volatility. The planned work will improve visitor experience and safety and enhance the quality of water and aquatic wildlife habitat in the immediate area of Chelsea Creek.

One hundred percent of Bostonians live within a ten-minute walk of a park, but those spaces are only truly equitable if they serve the diverse needs of all our residents. The city recognizes the need for inclusive design across Boston and will continue to address equity in all neighborhoods. The capital plan includes projects to a diverse portfolio of park types including new projects such as Quincy Street Play Area, Jefferson Playground, Fidelis Way, and Barry Playground. The capital plan also supports investments in the renovation and renewal of playing courts (basketball, tennis, and street hockey) and playground safety surfacing in various parks.

Energy and Environment

The FY25-29 Capital Plan includes investments to support a healthy environment, reduce energy consumption and greenhouse gas emissions, and prepare for climate change. Leveraging outside funding, the Capital Plan allows for development of more detailed climate plans for Boston neighborhoods, especially those most at risk for coastal flooding, as recommended in Climate Ready Boston. These long-term plans, early actions, are

essential for protecting the safety and vitality of existing residents, businesses, and institutions, and for ensuring the implementation of continued growth and development. In FY25, the City will continue its capital commitment to the Climate Ready Boston Harbor Study, an in-depth study of the feasibility of measures along and within Boston Harbor to reduce the vulnerability of Boston to coastal flooding and sea-level rise. The U.S. Army Corps of Engineers, who will conduct the study, supply matching funds.

In further support of coast resilience planning and implementation, a new \$75 million Coastal Resilience Reserve budget is being added to the capital plan. The city will use this budget to provide the local match for state, federal, or other grants the city may be awarded over the next few years. Projects that may win grant awards include the Carlton Wharf and Lewis Mall project along Marginal Street in East Boston, Border Street in East Boston, Long Wharf in Downtown, and Tenean Beach in Dorchester. In FY25, the Climate Resilience Reserve will support adding climate resilience features to existing projects. For example, a play lot renovation project could become more resilient through the addition of a storm water retention system. If the project budget cannot accommodate the additional scope, the Resilience Reserve can be used to fund the improvements without sacrificing the project's original goals.

To preserve the city's natural areas and continue to combat the urban heat island effect, the Capital Plan will invest \$850,000 to rehabilitate the Mattahunt Woods, a valuable urban wild of secluded forested wetlands located in Mattapan.

The city has committed \$10 million for the development of a new linear park along Fort Point Channel. This new park will protect the surrounding properties from expected sea level rise through the year 2070. The City funds will match a \$10 million FEMA mitigation grant.

Renew Boston Trust has systematically identified energy projects in the City's 300+ buildings to lower energy bills and to reduce emissions. The city finances the program through general obligation bonds.

Including funding from grants, Renew Boston Trust Phase 3 invests \$66 million in these projects that create a healthier Boston. RBT Phase 3A is underway and implementing ECMs such as lighting upgrades and HVAC improvements at 11 municipal buildings. RBT Phase 3B invests \$45 million to conduct major HVAC and other efficiency improvements at 4 BPS schools. Phase 3 Solar is centered on a third-party-owned installation of solar arrays on city buildings through a Power Purchase Agreement. In total Phase 3 is expected to reduce about 4,000 metric tons of carbon equivalents each year.

Health

To encourage a healthy environment, including safe streets and communities, designs will begin for two new community centers, one in Dorchester and one in the North End. In addition, construction is underway for the replacement of the Clougherty Pool in Charlestown. The existing pool was demolished in 2023 and the new outdoor pool will open in 2024.

The Tobin Community Center will be renovated for accessibility improvements including the entrance. The project scope also includes the installation of air conditioning in the gym.

Design work will begin for a renovation of the Hyde Park Community Center that will include interior and exterior renovation to athletic facilities, accessibility, and other improvements. The Capital Plan includes continuing work for the \$23.5 million investment to implement upgrades to the Emergency Medical Services (EMS) radio system. Construction of a new EMS Station in the Seaport is expected to begin in the first half of FY25.

The Capital Plan includes \$38 million for initial design work and for the preservation of buildings on Long Island that can be used as part of a future recovery campus.

Smaller investments include repairs for the Northampton Square Garage for structural and electrical upgrades and IT Disaster Recovery/Business Continuity to establish a disaster recovery site to increase disaster preparedness of BPHC's primary computer system infrastructure. Additional projects an upgrade for HVAC systems at 201 River Street, totaling \$4.8 million.

Housing

The City combines General Fund dollars with federal grants, state grants, and developer fees to leverage a wide variety of sources to invest in the creation and preservation of affordable housing citywide. The FY24 Capital Plan includes additional funding for the Mary Ellen McCormack Redevelopment and the Mildred C. Hailey Phase 1 Redevelopment

The city is also making a \$20 million investment in the Mary Ellen McCormack Redevelopment, located in South Boston. The project comprises 1,365 units of new mixed-income housing (572 of which are affordable replacement units), 69,000 square feet of community and retail space, 2.3 acres of open space, and approximately 520 parking spaces. The city's commitment will follow the expenditure of state grants in the initial phase.

The Mildred C. Hailey Phase 1 Redevelopment consists of about 690 apartments that will include the 1-to-1 replacement of the existing 253 public housing units and the construction of about 435 new affordable and upper middle-income apartments. The Preservation project next to this one will renovate existing BHA housing units, including new plumbing, ventilation, windows, and other building repairs. The city is investing \$17

million toward Phase 1, and \$52 million toward the preservation project.

\$1 million will be invested in the reconstruction of roads and sidewalks in the Whittier Street housing development in conjunction with a \$30 million Housing and Urban Development grant to revitalize the development and surrounding neighborhood.

Arts and Culture

The Mayor's Office of Arts and Culture released the City's first cultural plan, *Boston Creates*, in 2016, which calls for increased support to Boston's arts and culture ecosystem. The Percent for Art Program is a key policy outcome of this planning process. The city projects to borrow \$450 million in FY25 to support the Capital Plan, and will invest one percent, or \$4.5 million, in public art projects.

This year's plan includes projects such as the Chinatown Worker Statues Project, a memorial for the Cocoanut Grove, and upgrades for existing art signage. The plan also supports projects previously funded including Book Mark'd to be installed at the Mattapan Branch Library, and a statue titled the Legacy of Frederick Douglass in Roxbury.

In FY25, construction will begin on a new building to replace the current Fields Corner Branch Library. At the same time design work is ongoing for a new replacement branch library in Egleston Square and in the South End. The City is working to leverage public land to build new affordable housing and new branch libraries in Chinatown, the West End, and in Upham's Corner in Dorchester.

Economy

As a \$4.7 billion investments in the City's assets, the Capital Plan supports economic growth in Boston by creating construction jobs and investing in infrastructure that unlocks economic activity. From the

establishment of a contract for construction to the completion of a project, the City is ensuring that the location and partnerships on work is advancing our commitment to equity and supporting all Bostonians. Whether infrastructure improvements to Nubian Square's main streets or awarding bids to minority and women owned businesses, the Capital Plan works to ensure that the economy of all our neighborhoods is supported.

Public Safety

As part of effort to reduce cancer risks for firefighters, the capital plan includes health and safety improvements to firehouse projects. Construction will be completed on a new firehouse for Engine 17 in Dorchester, for the design of a new fire station for Engine 3 in the South End. The city is also renovating the neighborhood's existing fire and police stations.

Design work will begin for exterior renovations at several district stations. The Police Department is now in the final stages of upgrading their radio system. The roof at Fire Department headquarters and at Fire Alarm will also be replaced.

The Fire Department plans to purchase 3 pumper trucks in line with their annual replacement program. Additional funding is available for the replacement of the Fire Department's main boat (the "Damrell") and the dive boat (the "Kenney"). The \$46 million multi-year upgrade of the Fire Department's radio system continues in FY25. This project leverages work done by the Police Department in their recent radio system upgrade.

Government Effectiveness

Planning and design for the next phase of City Hall Plaza improvements is underway and will continue in FY25 focusing on the inner courtyard of City Hall and other critical areas. The project scope includes a new elevator that will replace a set of

escalators between the second and third floors. The elevator will include a stop at the fourth-floor courtyard and solve a significant accessibility challenge. A separate project that will overhaul the building's HVAC system over the next few years is also in development

A major renovation of 26 Court Street, an important administrative municipal office building located downtown, near City Hall, will be completed in FY25.

FY25 Expenditure Allocation

The city estimates FY25 capital expenditures from all sources will total \$755.9 million (see Figure 2).

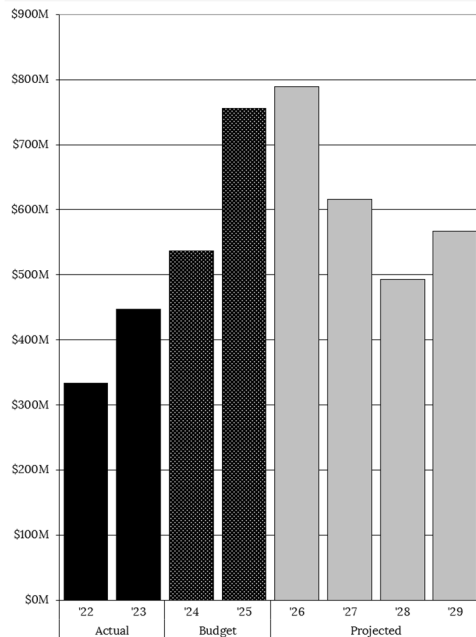


Figure 1 – Capital Expenditures
FY22–FY29

All projects in the Capital Plan are categorized as New Construction, Major Renovation, State of Good Repair, Equipment/Technology, or Planning. The city tracks the overall distribution of these categories to maintain a balance between the upkeep of existing assets and the expansion or introduction of new ones.

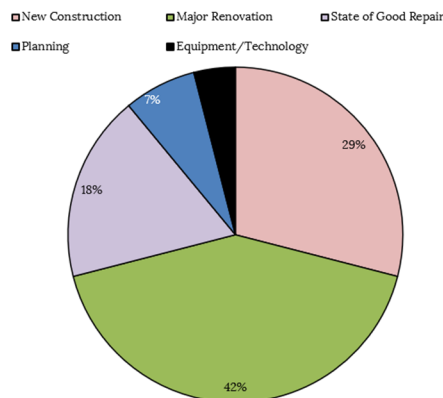


Figure 2 – Capital Expenditure Allocation
FY25–29 Capital Plan

New Construction represents projects that involve building new facilities or wholly transforming a roadway or park. New Construction projects represent about 29% of the Capital Plan. Many of these projects in the FY25–29 Plan include new schools like the Josiah Quincy Upper School or the Carter School, new facilities like the library in Fields Corner or Community Center in Dorchester, and projects like the North Washington Street Bridge or the Arboretum Gateway Path. These projects are critical to build Boston into the best city it can be.

Major Renovation represents projects that are completing a significant change to an asset. Major Renovation projects represent about 42% of the capital plan. This includes the retrofits to de-carbonize BHA facilities, the work to renovate Copley Square and Clifford Park, and the renovation at the Irving School.

State of Good Repair represents projects that maintain City assets in reliable condition for a long time. Often these projects will include positive improvements to the asset or small upgrades, but reach a smaller threshold than those projects categorized as Major Renovation. State-of-Good-Repair projects represent about 18% of the Capital Plan, and includes projects like Sidewalk and Curb Ramp Accessibility, repairs to our various bridges, streets, stairs, and the many roof and window repair projects undertaken at our municipal facilities.

Equipment/Technology represents projects that involve upgrades or maintenance of technological assets like radio equipment and communications infrastructure, as well as the purchase and refurbishment of equipment like bikeshare bikes and Fire Department apparatus. Equipment/Technology projects represent about 4% of the Capital Plan.

Planning represents projects like master plans, comprehensive studies, and citywide assessments. These projects represent

about 7% of the Capital Plan. It includes projects like the Southwest Neighborhood Transit Action Plan, the Boston Common and Franklin Park Master Plans, and much of our coastal resilience studies.

FINANCING THE FY25-FY29 CAPITAL PLAN

The Capital Plan is financed with general obligation bonds issued by the City, other City funds, State grants, Federal grants, and private grants.

General Obligation (G.O.) Bonds

General obligation bonds represent 75.6% of all project funding. This year's plan assumes \$2.14 billion in new general obligation borrowings over the next five years. This borrowing level remains sustainable within the City's debt affordability policy.

State and Federal Funds

State and Federal financing represent 16.0% of all project funding. Programs, such as the School Building Assistance program, Chapter 90 and the Transportation Improvement Program, provide key resources for Boston's Capital Plan. Funds for capital financing are currently estimated at \$384.5 million from State programs and \$388.4 million from Federal programs.

School Building Assistance Program

The School Building Assistance (SBA) program, administered by the Massachusetts School Building Authority (MSBA), is an important revenue source for school renovation and construction. Annually, the MSBA accepts new project requests from cities, towns, and school districts, and if a project is ultimately approved, the MSBA pays 40% to 80% of eligible project costs.

The MSBA operates two major programs – the Core Program and the Accelerated Repair Program (ARP). Major renovation and new construction projects are funded through the Core Program. The ARP funds roof, boiler, and window replacement projects in school buildings that are otherwise sound.

The city has three projects in the Core Program two of which are in construction: the Josiah Quincy Upper Pilot School, and the Carter School. The Shaw Taylor schools project is in the initial project phase.

The MSBA has approved a maximum project grant totaling \$54.1 million for the Josiah Quincy Upper School that covers 24.2% of the \$223.6 million project budget.

The Carter School project is currently in construction. The MSBA has approved a maximum project grant totaling \$30.6 million for the Carter School that supports 27.5% of the \$111.4 million project budget.

The city is working through several roof, boiler, or window replacement projects through the MSBA's Accelerated Repair Program. Construction will be underway on these projects in 2024 and possibly into 2025.

Transportation Infrastructure Enhancement Fund

An Act was approved in August of 2016 that establishes oversight and regulation by the Department of Public Utilities over transportation network companies. As part of its oversight the Transportation Infrastructure Enhancement Fund was established. Annually each transportation network company is required to submit a per-ride assessment of \$0.20 based on number of rides in previous year and half of the assessment will be proportionately distributed to cities and towns based on the number of rides that originated within the city or towns with the funding used to address the impact of the transportation network services on municipal roads,

bridges and other transportation infrastructure. The fee will be discontinued as of January 1, 2027.

The FY25-29 Capital Plan includes \$16.2 million in revenue from this source.

Chapter 90 Funds

Administered by the Massachusetts Highway Department, Chapter 90 funds are allocated by formula through State bond authorizations and through the State budget to all cities and towns in the Commonwealth. The City uses Chapter 90 funds to support its roadway resurfacing and reconstruction programs as well as its sidewalk reconstruction programs. The city anticipates an allocation of approximately \$14.8 million in FY25.

In FY24, the City received its first distribution of transportation funds from the Fair Share Amendment totaling \$5.0 million. The apportionment is automatically incorporated into a municipality’s existing Chapter 90 contract with MassDOT. The capital plan assumes an additional distribution totaling \$5.0 million in FY25.

Transportation Improvement Program (TIP)

The Transportation Improvement Program is a statewide road and bridge construction advertisement program developed under the management of the Massachusetts Department of Transportation (MassDOT). It includes both local and State-owned roads and bridges. The TIP’s funding sources include State-issued general obligation bonds and Federal funds made available through the Federal Highway Administration and other Department of Transportation agencies.

Other Funds

Other Funds is a revenue category that includes both City and non-City sources.

City sources of Other Funds include transfers from the Surplus Property Fund and the Parking Meter Fund.

Other Funds Summary

(in millions)

	\$ Amount
Parking Meter Fund	252.77
Surplus Property Fund	100.05
Utility Grants	9.40
BPDA	7.77
Fund for Parks	1.02
Other	3.50
Total	\$374.51

Figure 3 – Other Funds Summary

FY25--FY29

Non-City sources of Other Funds include grants from the Boston Planning and Development Agency for roadway construction or other capital projects, as is the case with Harrison Avenue. Other Funds also include incentive rebates provided by utilities to carry out energy efficiency projects.

CAPITAL PLANNING PROCESS

Capital needs and resource availability are assessed annually through a capital planning process that results in a five-year Capital Plan. The first year of the spending plan constitutes the City’s capital budget. Expenditures against this budget are closely monitored throughout the year. To emphasize the balance between needs and resource availability, the budget document (in Volumes 2 and 3) includes both capital authorizations and expenditure projections for each project.

The annual capital planning process begins with a capital improvement project request period during which all departments have an opportunity to identify their facility, equipment, infrastructure, and planning needs in a systematic manner, and to submit their proposals for funding consideration. The development of department project requests may involve both internal assessments of current needs and a review of external constituent requests.

A project request includes a cost estimate, a description of the proposed scope of work, and additional descriptive information to help OBM evaluate it.

Proposed projects must account for short-term and long-term effects on the City's operating budget. Accordingly, project requests that OBM determines may impact the City's operating budget are subject to additional review to determine the anticipated effect on personnel, utilities, maintenance, and supply costs, as well as expected changes in service demand or delivery of departmental programs.

OBM reviews project proposals to determine the extent to which private purposes or benefits may exist; this review allows the City of Boston to maintain its tax-exempt financing status.

Proposals with strong alignment with city-wide planning efforts.

or are in compliance with legal mandates are prioritized. Other factors considered include whether legislative changes are necessary in order to proceed with a project proposal, the health and safety impacts a project will have on a population, and the ability of a project to leverage external funds.

New capital requests that are recommended for funding are placed into a multi-year spending plan along with previously authorized projects. The mayor submits the Capital Plan to the City Council in April every year. The City Council, in turn, holds public hearings to consider project authorizations. This year's Capital Plan identifies 429 new and continuing projects and proposes \$420.9 million in new bond authorization.

Descriptions of all 429 projects can be found in Volumes 2 and 3 of the Budget. Project descriptions include authorizations and funding sources, projected expenditures, scope of work summary, and an indication of whether or not the project

generates a near-term operating budget impact.

Operating Budget Impacts

Determining the impact that proposed capital investments will have on the City's operating budget (personnel, contracted services, equipment and utilities) is essential to the capital budgeting process. Many capital projects, such as those that replace aged or outdated equipment with modern, more efficient versions, save the City money in future operating costs; others, such as those that allow the City to expand programming or establish a stronger presence in different neighborhoods, may entail future operating costs. Understanding the balance between future savings and future costs resulting from these capital projects is vital to maintaining the City's long-term financial health.

In Volumes 2 and 3 of this document each capital project summary indicates whether or not there is an operating impact associated with the project.

While most capital projects can be assumed to have a marginal impact on energy savings or personnel demands, only those projects that will likely result in an increase or decrease in a budget appropriation are included here.

Savings

The Capital Plan supports investments that will decrease operating expenses by reducing costs associated with emergency repairs, maintenance of old systems, and energy inefficiency. A substantial portion of the Capital Plan is focused on these types of basic facility improvements.

Through an Executive Order relative to climate action, the city has committed to designing new buildings and selected major renovations to the standards required to attain U.S. Green Building Council LEED

(Leadership in Energy and Environmental Design) certification.

By far the largest operational savings comes from the conversion of street lights to newer fixtures using Light Emitting Diode (LED) technology. To date, the city has completed over 51,000 streetlight LED retrofits.

Renew Boston Trust has systematically identified energy projects in the City's 300+ buildings to both lower energy bills and reduce emissions. The city finances the program through general obligation bonds. The City implements the program through contracts with Energy Service Companies (ESCOs) that will provide financial guarantees that the energy savings will be generated.

A \$10.7 million Phase 1 construction project completed in FY20 and will result in non-personnel operating expense savings of more than \$600,000 annually. Implementation of the \$24 million Phase 2 investment will increase estimated operating expense savings by \$900,000 annually. The \$20 million Phase 3A is currently underway in 11 municipal buildings. This work includes lighting upgrades at City Hall, HVAC improvements at BPD C-6, and other facility improvements at 9 BPS schools to create \$700,000 in annual utility savings. \$3 million is allocated to evaluate the feasibility of using a geothermal heat pump solution at one school and to begin energy retrofit upgrades at another school. Phase 3 solar commits to de-carbonization through power purchase agreements and would guarantee over \$100,000 in annual utility savings. A robust measurement and verification program was also established to ensure non-personnel expense savings are realized. Implementation of Phase 3 is expected to reduce about 4,000 metric tons on carbon equivalent each year.

Costs

Increases in operating expenses expected as a result of capital projects are primarily driven by two areas: an expansion of the City's IT infrastructure and the addition of buildings to the City's portfolio.

The ongoing \$128 million investment in radio system upgrade projects will require the procurement of compatible handheld units and related technology to achieve optimal functionality. The majority of these costs impact the City's lease/purchase program, primarily for public safety departments and the Boston Public Health Department.

Many of the projects identified in the Department of Innovation and Technology (DoIT)'s capital budget replaces legacy systems, and in some cases, they include an expansion of infrastructure, as well. Annual licensing fees to support the ongoing maintenance and upgrades of new software is typically required, and additional personnel are sometimes needed to ensure the new software meets the City's needs.

DEBT MANAGEMENT POLICIES AND DEBT IMPLICATIONS OF THE PLAN

Effective debt management ensures that the City can meet its capital infrastructure and facility needs. Debt management requires a series of decisions about the amount, timing, purposes and structure of debt issuance. Long-term debt related to capital investment has two main purposes:

- (1) It finances acquisition, construction, repair, and renovation of City-owned buildings and equipment that are necessary to provide public services; and
- (2) It finances infrastructure improvements to ensure the City's continued growth and safe roadway conditions.

The Treasury Department manages all borrowings according to the City's debt

management policies. These policies address issues such as debt affordability and limitations on the level of variable rate debt the City will use. The City's goals are to rapidly repay debt, maintain a conservative level of outstanding debt, and ensure the City's continued positive financial standing with the bond market.

Key components of the debt management policies ensure that:

- combined net direct debt does not exceed 3% of taxable assessed value;
- at least 40% of the overall debt is repaid within five years and 70% within ten years;
- annual gross debt service costs do not exceed 7% of general fund expenditures;
- variable rate debt does not exceed 20% of the City's total currently outstanding bonded debt (the city has no variable debt).

For further discussion of the City's financial policies and management controls, refer to the chapter on Financial Management.

The city recently completed a \$250 million direct placement of general obligation debt with a 10-year maturity; the sale closed January 25, 2024.

Between FY25 and FY29, the City expects to issue \$2.14 billion in bonds to support its capital program. In FY25, the City expects to issue general obligation bonds totaling \$450 million. The tables at the end of this chapter detail the City's forecasted debt service and summarize its current debt obligations.

The City's gross debt service requirement will remain under 7% of total General Fund expenditures through FY29 (See Figure 4).

The City's current overall debt burden (net direct debt \$1.82 billion to assessed property value) is approximately 0.86% as of March 1, 2024. The City's net direct debt

per capita currently stands at approximately \$2,696 as of March 1, 2024.

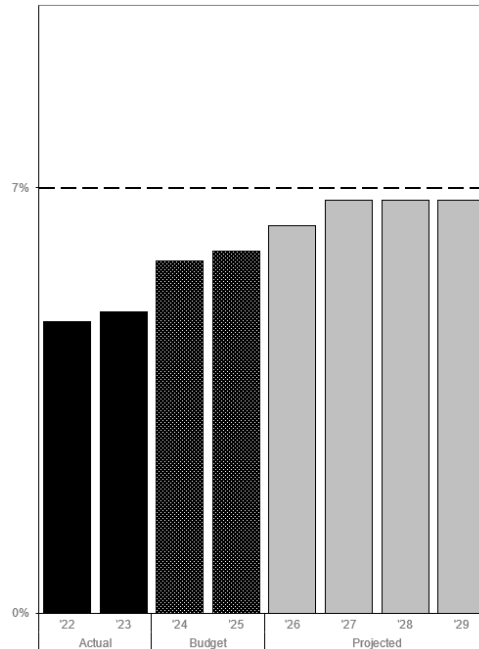


Figure 4 – Net Debt Service as a Percent of Total General Fund Expenditures
FY22-FY29

Boston has been conservative about assuming long-term debt and aggressive about retiring debt expeditiously. Over 40% of the City's outstanding debt will be retired within the next five years.

These policies contribute to the City's overall bond rating. In April 2023, Moody's Investors Service and Standard & Poor's reaffirmed Boston's credit rating at Aaa, and AAA, respectively. A bond rating is a statement of credit quality and is analyzed when determining the interest rate that should be paid for a municipality's bonds. A higher bond rating translates into lower interest rates and real dollar savings for the city.

Capital Project Financing

Fiscal Years 2025 - 2029

	Existing Authorization	FY25 Authorization	FY26-29 Authorization	State	Federal	Other	Total
Boston Centers for Youth and Families	186,975,000	2,700,000	-	22,000,000	-	-	211,675,000
Boston Planning and Development Agency	28,475,000	3,000,000	5,000,000	-	-	1,000,000	37,475,000
Boston Public Library	129,120,400	28,250,000	58,610,000	-	-	-	215,980,400
Boston Public Schools	846,510,313	237,994,456	96,111,005	107,018,130	-	13,000,000	1,300,633,904
Department of Innovation and Technology	81,708,283	-	978,609	-	-	-	82,686,892
Emergency Management	1,500,000	-	-	-	-	-	1,500,000
Environment Department	88,430,805	-	75,175,000	735,405	4,133,500	5,730,384	174,205,094
Fire Department	141,674,624	6,455,000	5,222,500	-	-	-	153,352,124
Mayor's Office of Housing	164,000,000	4,000,000	-	-	-	25,000,000	193,000,000
Office of Arts & Culture	20,680,000	4,500,000	-	-	-	145,000	25,325,000
Parks and Recreation Department	234,922,035	25,040,000	4,968,000	3,400,000	20,987,200	50,017,000	339,334,235
Police Department	73,017,000	1,600,000	-	-	-	-	74,617,000
Property Management Department	343,639,165	9,400,000	-	-	-	1,500,000	354,539,165
Public Health Commission	83,280,000	-	2,000,000	-	-	-	85,280,000
Public Works Department	267,028,968	86,969,000	108,008,144	194,282,769	303,085,018	189,920,550	1,149,294,449
Transportation Department	105,802,157	11,030,000	2,577,808	58,823,670	60,200,000	88,937,787	327,371,422
Total	2,796,763,750	420,938,456	358,651,066	386,259,974	388,405,718	375,250,721	4,726,269,685

<p>City of Boston</p> <p>Outstanding Principal by Purpose as of March 1, 2024</p>

<u>Purpose for Which Issued:</u>	Outstanding @ March 1, 2024	Percent of Total Outstanding Debt
General Purpose	1,501,277,133	82.4%
MCWT	9,725,569	0.5%
Economic Development	7,781,663	0.4%
State Urban Development	59,253,276	3.3%
Schools	436,526	0.0%
Public Buildings	152,247,850	8.4%
Public Works	90,919,295	5.0%
Cemeteries	29,257	0.0%
TOTAL:	\$ 1,821,670,569	100.0%

Debt Service Requirements Summary FY22 - FY29

	Actual FY22	Actual FY23	Projected FY24	Projected FY25	Projected FY26	Projected FY27	Projected FY28	Projected FY29
Total Principal:	138,878,237	139,767,869	170,792,818	193,503,094	208,663,700	229,083,323	237,059,034	228,691,000
Total Interest:	49,582,833	62,297,978	75,085,967	100,107,203	98,625,757	114,645,380	124,031,101	133,125,000
(1) Total:	188,461,070	202,065,847	245,878,785	293,610,296	307,289,457	343,728,703	361,090,135	361,816,000
Less: Revenue Deemed Available from Related Sources:								
(2) Premium, Subsidies, Other	2,413,041	1,917,520	1,462,551	991,640	504,411	0	-	195,102
Renew Boston Trust - Energy Savings	0	973,003	982,733	0	0	0	1,022,636	1,022,636
Accrued Interest	0	0	0	0	0	0	0	-
(3) 1010 Massachusetts Avenue Project	2,644,951	2,089,269	0	0	0	0	0	-
(4) Pension Management System	764,640	640,475	45,394	45,376	0	0	0	-
Sinking Fund for November 2009 QSCB	0	0	0	20,000,000	0	0	0	-
Total Debt Service/Budget Summary:	184,271,923	198,400,126	246,202,653	276,436,916	310,285,047	347,228,703	363,567,499	364,098,262
Plus: Interest on Temporary Loan Notes and Additional Items:								
Revenue Anticipation	0	0	860,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
Cost of Issuance	178,940	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Lease Payment for Bolling Municipal Building	0	0	0	0	0	0	0	-
(5) Sinking Fund for Nov., 2009 QSCB	1,454,545	1,454,545	1,454,545	363,637	0	0	0	-
Total Debt Service/Budget Summary:	184,271,923	198,400,126	246,202,653	276,436,916	310,285,047	347,228,703	363,567,499	364,098,262
Less Additional Adjustments:								
School Construction Assistance	0	0	0	0	0	0	0	-
Total Net Debt Service Requirements:	184,271,923	198,400,126	246,202,653	276,436,916	310,285,047	347,228,703	363,567,499	364,098,262

NOTES:

- (1) FY22 - The City issued \$335,215,000 in general obligation bonds with a 20-year maturity and a true interest cost of 2.779%; the sale closed April 13, 2022.
 FY23 - \$350,000,000 in general obligation bonds with a 20-year maturity and a true interest cost of 3.175%; the sale closed May 3, 2023.
 FY24 - The City issued \$250 million in general obligation bonds with a 20 year maturity and true interest cost of 3.956%; the sale closed January 25, 2024.

Assumptions:

- FY25 - Assumes General Obligation debt issuance of \$450 million with a 20 year maturity and an interest rate of 5.0%.
- FY26 - Assumes General Obligation debt issuance of \$555 million with a 20 year maturity and an interest rate of 5.0%.
- FY27 - Assumes General Obligation debt issuance of \$397 million with a 20 year maturity and an interest rate of 5.0%.
- FY28 - Assumes General Obligation debt issuance of \$340 million with a 20 year maturity and an interest rate of 5.0%.
- FY29 - Assumes General Obligation debt issuance of \$397 million with a 20 year maturity and an interest rate of 5.0%.
- (2) Under the American Recovery and Reinvestment Act of 2009 (ARRA), in 2010 and 2011, the City issued Tax Benefitted Bonds which are entitled to receive subsidy payments from the Federal Government. The IRS has released subsidy reduction notifications since March of 2013, reducing the expected annual subsidy. An estimated subsidy reduction to ARRA-related issuances of 5.7% per year from FY2022 through FY2028 has been applied in response to IRS withholding notifications.
- (3) Debt Service Costs will be offset by charging City departments for the space they occupy.
- (4) Debt Service Costs will be offset by semi-annual payments from the Retirement Board.
- (5) Quarterly payments of principal in the amount of \$363,636.36 are currently being made to the paying agent with respect to the City's outstanding \$20 million G.O. Qualified School Construction Bonds, 2009 Series A, which were issued as tax credit bonds that do not earn interest. These funds are kept in escrow until the Bonds mature on September 15, 2024.

Project	Scope of Work	Status	Neighborhood	Total Project Budget
Boston Centers for Youth and Families				
BCYF Allston Community Center	Develop building program and assess siting options for a new community center in Allston/Brighton.	To Be Scheduled	Allston / Brighton	4,125,000
BCYF Clougherty Pool	Replace existing pool, pool deck, pool filtration system, and renovate existing bath house building.	In Construction	Charlestown	35,500,000
BCYF Dorchester Community Center	Design and construct a new community center based on the recent programming study.	In Design	Dorchester	65,000,000
BCYF Hyde Park Community Center	Interior and exterior building renovation including improvements to athletic facilities, redesign of the front entrance, window and door replacements, and other facility upgrades to enable using the facility as a sheltering site year-round.	In Design	Hyde Park	1,000,000
BCYF Johnson Community Center Renovations	Study to assess scope of interior and exterior improvements for a renovation of the community center.	To Be Scheduled	Mission Hill	250,000
BCYF North End Community Center	Design and construct a new North End Community Center.	In Design	North End	88,000,000
BCYF Roslindale Community Center	Interior and exterior building renovation including improvements to athletic facilities, redesign the front entrance, window and door replacements, and other facility upgrades to enable using the facility as a sheltering site year-round.	To Be Scheduled	Roslindale	1,000,000
BCYF Security and Technology Upgrades	Improvements to technology infrastructure and security systems including cameras at all stand alone sites.	To Be Scheduled	Citywide	2,000,000
BCYF Tobin Community Center Improvements	Renovations to the Tobin Community Center, including accessibility improvements and AC work in the gym space.	In Design	Mission Hill	1,000,000
BCYF Tobin Community Center Retaining Wall	Repair or replace the retaining wall adjacent to the BCYF Tobin Community Center.	In Design	Mission Hill	1,800,000
Pool Repairs	Renovate and upgrade locker rooms and pools including filtration systems, pool liners, and dehumidification and HVAC systems at various BCYF/BPS pool facilities.	Annual Program	Citywide	5,000,000
Youth Budget Round 10	Engage youth across the City to create a capital "Youth Budget", using participatory budgeting methods.	To Be Scheduled	Citywide	1,000,000
Youth Budget Round 4	Engage youth across the City using participatory budgeting methods. Projects include a performing and visual arts studio, a digital billboard displaying resources for homeless youth, and a future media center.	Implementation Underway	Citywide	1,000,000
Youth Budget Round 5	Engage youth across the City using participatory budgeting methods. Project include a youth wi-fi lounge and adding solar panels on city buildings.	Implementation Underway	Citywide	1,000,000
Youth Budget Round 6	Engage youth across the City using participatory budgeting methods. Projects include water bottle refill stations in parks, recycling and trash bins along streets, and installing solar-powered benches with USB charging stations at bus stops.	Implementation Underway	Citywide	1,000,000
Youth Budget Round 7	Engage youth across the City using participatory budgeting methods. Projects include planting trees around the city, investing in improvements at the Woods Mullen Shelter, and investing in local urban farming.	Implementation Underway	Citywide	1,000,000
Youth Budget Round 8	Engage youth across the City to create a capital "Youth Budget", using participatory budgeting methods.	To Be Scheduled	Citywide	1,000,000
Youth Budget Round 9	Engage youth across the City to create a capital "Youth Budget", using participatory budgeting methods.	To Be Scheduled	Citywide	1,000,000
Boston Planning and Development Agency				
Harrison Avenue BWSC Operations	Study and design a garage to facilitate development of existing parking lots into mixed income housing and open space.	To Be Scheduled	South End	1,000,000

Project	Scope of Work	Status	Neighborhood	Total Project Budget
Boston Planning and Development Agency				
Little Mystic Open Space / Harborwalk	Extend Harborwalk along the edge of Little Mystic Channel on property owned by the BPDA. City funds will be used to complete the design. The Harborwalk extension will connect with the new Chelsea Street crossing to the Charlestown Navy Yard.	To Be Scheduled	Charlestown	1,000,000
Long Wharf Resilience Solutions	Study and design of the entirety of an immediate flood pathway from North End to East India Row in the Downtown/North End neighborhoods. This is an expansion of the ongoing resilience work at Long Wharf.	New Project	Downtown / Government Center	3,000,000
Long Wharf Resiliency Improvements	Design and engineering work for the resilience needs of Downtown and the North End, to advance the solutions outlined in Climate Ready Boston. The project includes stabilizing the east face seawall.	In Design	Downtown / Government Center	6,000,000
Pier 10 Park Ferry Terminal	Develop design plans to create a ferry service from Pier 10 to North Station for more reliable transit services in the Raymond L. Flynn Marine Park.	In Construction	South Boston	500,000
RLFMP Fid Kennedy Realignment	Design, engineering, and reconstruction of Fid Kennedy Ave. into a designated industrial trucking route for the RLFMP.	In Design	South Boston	5,000,000
RLFMP Resiliency Improvements	Climate resilience improvements at the Raymond L. Flynn Marine Park.	In Construction	South Boston	3,075,000
RLFMP South Jetty and Bulkhead Rehabilitation	Construction of a replacement bulkhead and jetty near Drydock 3. Project includes demolition and removal of existing South Jetty.	In Construction	South Boston	7,900,000
RLFMP Streetscape Improvements	Design and construction of improvements to the streets and sidewalks in the RLFMP to meet City standards including sidewalk widening, ADA compliance, and multimodal transportation infrastructure.	In Design	South Boston	5,000,000
RLFMP Wharf 8/Pier 10 Improvements	Design and engineering work for the resilience needs of South Boston and Seaport, to advance the solutions outlined in Climate Ready Boston, specifically in the area of Wharf 8 and Pier 10 for improvements of existing waterfront structures.	In Design	South Boston	5,000,000
Boston Public Library				
Central Library Façade Study and Repairs	Perform a study of the condition of the facades of the Johnson and McKim buildings and make repairs as needed.	In Design	Back Bay	400,000
Central Library: McKim Fire Panel	Upgrade the McKim Building fire panel.	In Design	Back Bay	5,270,400
Central Library: McKim Master Plan	Initial design and study of implementation of the McKim Master Plan.	To Be Scheduled	Back Bay	50,000,000
Chinatown Branch Library	Design and construct a new branch library that supports the needs of the neighborhood and reflects the Boston Public Library's Compass Principles.	In Design	Chinatown	22,000,000
Codman Square Branch Library	Conduct a facility assessment and develop a building program that reflects the BPL's Compass Principles and supports the needs of the neighborhood. Design and construct a new branch library.	To Be Scheduled	Dorchester	26,300,000
Connolly Branch Library	Upgrade and replace mechanical systems, windows, roof, and waterproof façade. Assess space programming.	In Design	Jamaica Plain	575,000
Egleston Square Branch Library	Design and construct a new branch library that supports the needs of the neighborhood and reflects the Boston Public Library's Compass Principles.	In Design	Roxbury	31,510,000
Fields Corner Branch Library	Design and construct a new branch library that supports the needs of the neighborhood and reflects the Boston Public Library's Compass Principles.	In Design	Dorchester	30,900,000
Hyde Park Branch Library	Upgrade boiler, windows, roof, and façade repairs. Assess space programming.	In Design	Hyde Park	500,000
North End Branch Library	Assess the existing interior and exterior physical conditions and systems according to how ably the branch can accomplish the Compass principles; develop and implement an improvement plan.	To Be Scheduled	North End	1,475,000

Project	Scope of Work	Status	Neighborhood	Total Project Budget
Boston Public Library				
Research Collections Preservation and Storage Plan	A planning study for the storage, preservation and security of the BPL's research collections.	Study Underway	Citywide	300,000
South Boston Branch Library Study	Conduct a facility assessment and develop a building program that reflects the BPL's Compass Principles and supports the needs of the neighborhood. Design and construct a new branch library.	To Be Scheduled	South Boston	250,000
South End Branch Library	This project will conduct a facility assessment, review neighborhood goals, develop an updated building program that reflects the BPL's strategic vision supporting the future needs of the neighborhood, and support additional interior improvements.	In Design	South End	2,500,000
Upham's Corner Library	Design and construct a new branch library that supports the needs of the neighborhood and reflects the Boston Public Library's Compass Principles.	To Be Scheduled	Dorchester	22,000,000
West End Branch Library	Design and construct a new branch library. Develop a building program that reflects the Boston Public Library's Compass Principles and supports the needs of the neighborhood.	In Design	West End	22,000,000
Boston Public Schools				
21st Century Interior Improvements	Improve interior spaces at various schools to promote a 21st century learning experience, including lighting, security, classroom technology, and wayfinding.	Implementation Underway	Citywide	1,000,000
Accessibility Improvements	Upgrade facilities at various schools to increase building accessibility, including improvements to ramps, doors, and elevators.	Annual Program	Citywide	950,000
Accreditation Improvements at Various Schools	Renovate or make building improvements necessary to meet or maintain school building accreditation standards.	Annual Program	Citywide	4,000,000
Allston Elementary School Design	Develop a building program and design for the construction of a new preK-6 school to be located on the site of the Jackson Mann School.	To Be Scheduled	Allston / Brighton	10,150,000
ARP 2021: Windows and Boilers at 4 Schools	Replace windows and doors at Boston Day and Evening Academy and the Hernandez School. Replace boiler at the Russell School and Henderson Upper School.	In Construction	Multiple Neighborhoods	22,580,546
ARP 2022: Boilers, Roof, Windows at 4 Schools	Replace boilers at Holland High School of Technology and the Haley School; replace roof at the Henderson Upper School; and replace windows at The English High School, in conjunction with the MSBA Accelerated Repair Program.	In Construction	Multiple Neighborhoods	18,496,175
Baldwin School Masonry Repairs	Repair masonry at the school.	In Construction	Allston / Brighton	1,297,900
Bates School Boilers	Replace the boilers at Bates Elementary.	To Be Scheduled	Roslindale	1,000,000
Bathroom Improvements at Various Schools	Renovate bathrooms in schools across the district.	New Project	Multiple Neighborhoods	26,000,000
Bathroom Renovations at Various Schools	Upgrade bathrooms at various schools, including fixtures, flooring, partitions, lighting, and paint.	In Construction	Citywide	46,000,000
BCLA / McCormack School Phase 2 Renovation	Major renovations to the BCLA / McCormack School building to support the 7-12 grade configuration.	To Be Scheduled	Dorchester	12,000,000
Blackstone School Pool	Renovate the pool at the Blackstone School.	New Project	South End	2,000,000
Blackstone School Renovation	Study and design of major renovations to the Blackstone School.	To Be Scheduled	South End	20,000,000
BPS Building Reprogramming	Upgrade building facilities to facilitate grade reconfigurations at various schools.	Annual Program	Citywide	54,000,000
BPS: 21st Century Schools Fund	Acquire new school furniture and technology to promote 21st century learning.	Annual Program	Citywide	4,103,029
BPS: Capital Maintenance	Core maintenance work in various schools, including electrical, HVAC, masonry, and window repairs.	Annual Program	Citywide	17,081,160

Project	Scope of Work	Status	Neighborhood	Total Project Budget
Boston Public Schools				
BPS: MSBA ARP Reserve	Reserve for future MSBA Accelerated Repair Program projects.	Annual Program	Citywide	30,000,000
Bradley School Envelope	Repair masonry, windows, and doors.	In Design	East Boston	4,150,000
Building Envelope Repairs at Various Schools	General envelope repairs at schools across the district to improve energy efficiency and keep the structure in a state of good repair.	To Be Scheduled	Citywide	6,000,000
Carter School	Design and construct, in conjunction with the MSBA, a new school building that include spaces for beneficial and critical instructional activities, including aquatic, physical, creative arts, and multi-sensory therapies.	In Construction	South End	111,380,185
Cleveland Building Renovation	Major renovations of the Cleveland School building, including repairs to the roof and building exterior.	In Design	Dorchester	2,150,000
Condon School Lighting Improvements	Upgrade lighting at Condon Elementary.	To Be Scheduled	South Boston	500,000
Curley K-8 School	Rebuild exterior bridge and walkway that connects the two school buildings, replace doors, install lighting, and add an accessible toilet room.	In Construction	Jamaica Plain	3,570,000
Door Alarms Upgrades at Various Schools	General security and safety upgrades to the door alarms at various schools across the City.	To Be Scheduled	Citywide	2,100,000
Drinking Water Upgrades at Various Schools	Upgrade plumbing and fixtures to expand the availability of drinking water at various schools.	In Construction	Citywide	10,360,000
Dudley Street NCS HVAC	Upgrade the HVAC at the Dudley Street Neighborhood Charter School.	In Design	Roxbury	513,000
East Boston School Study	Study to design a future school facilities in East Boston.	To Be Scheduled	East Boston	500,000
Edwards School Renovation	Design and full renovation of building for use by the Horace Mann School.	To Be Scheduled	Charlestown	500,000
Elevator Upgrades at Various Schools	General elevator improvements and upgrades at various schools across the district, including size, speed, and safety.	In Design	Citywide	6,000,000
Exterior Grounds Improvements	Improve landscaping, walkways, paving, and outdoor lighting and signage at various schools.	Annual Program	Citywide	12,250,000
Fire Systems at Various Schools	Upgrade or replace fire alarms and/or fire protection systems at various schools.	In Construction	Citywide	2,500,000
Flooring Repairs at Various Schools	General flooring repairs in rooms and schools across the city.	New Project	Citywide	2,000,000
Gym Renovations at Various Schools	General gym renovations and repairs at various schools.	New Project	Citywide	2,000,000
Henderson Inclusion Lower School Yard	Design and construct improvements to the school yard.	In Construction	Dorchester	1,285,000
Henderson Upper School Yard	Design and construct a new school yard at the Henderson Upper School.	In Construction	Dorchester	1,385,000
Holland School Pool	Renovate the pool at the Holland School.	New Project	Dorchester	2,000,000
Holmes School Plumbing	Replace and repair the plumbing.	To Be Scheduled	Dorchester	288,000
Horace Mann School Relocation	Infrastructure improvements associated with relocation to accommodate specialized programmatic needs for students with hearing impairments.	In Construction	Charlestown	46,600,000
HVAC Repairs at Various Schools	HVAC repairs and upgrades at various schools.	To Be Scheduled	Citywide	10,000,000
John F. Kennedy School Fire Alarms	Repair and upgrade the fire alarm system.	In Design	Jamaica Plain	705,000
Josiah Quincy Upper School	Design and construct a new facility for the Josiah Quincy Upper School. The MSBA will partner with the City in the development and funding of this new school.	In Construction	Chinatown	223,591,467
Kennedy Academy Envelope	Repair roof, masonry, windows, and doors.	In Design	Mission Hill	1,892,212

Project	Scope of Work	Status	Neighborhood	Total Project Budget
Boston Public Schools				
King K-8 School Renovation	Study and design of the King K-8 School to result in major renovations and improvements.	To Be Scheduled	Dorchester	5,000,000
Long-term Facilities Improvements	Funding for the design and construction of school facilities related to the implementation of Boston Public School's long-term facilities plan.	New Project	Citywide	50,000,000
Madison Park Fire Pumps	Replace the fire pumps at Madison Park Technical Vocational High School.	In Construction	Roxbury	2,765,000
Madison Park Technical Vocational High School Design	Design to begin major redesign and renovation of Madison Park Technical Vocational HS.	In Design	Roxbury	100,000,000
Mandela Athletic Complex Locker Rooms	Renovate women's locker rooms for Madison Park Technical Vocational High School and the O'Bryant School of Mathematics and Science.	In Construction	Roxbury	8,030,325
Masonry Repairs at Various Schools	Repair school building masonry at schools across the district.	In Construction	Citywide	7,222,200
Mather School Envelope	Repair roof, masonry, windows, and doors.	In Design	Dorchester	4,420,000
Mattahunt School	Safety upgrades at the Mattahunt Elementary School and exterior lighting work at the BCYF Center walkway/entrance.	In Design	Mattapan	26,000,000
Mel King Academy Design	Programming and design study for renovations of the Mel King Academy.	To Be Scheduled	South End	20,257,000
Mendell School Roof	Replace the roof.	To Be Scheduled	Roxbury	50,000
O'Donnell School Yard Improvements	Improvements to the playground and school yard.	In Design	East Boston	700,000
P. J. Kennedy School Renovation	Replace boilers, install new fire sprinklers, and a new elevator to make the school building more accessible.	In Construction	East Boston	21,465,000
Philbrick-Sumner Merger at Irving Building	Upgrade the former Irving School building to support the merger of the Philbrick and Sumner schools.	In Construction	Roslindale	90,770,000
Pool Upgrades and Repairs at Various Schools	General pool upgrades and repairs at various schools to keep the assets in a state of good repair.	In Construction	Citywide	10,000,000
Property Acquisition for Schools	Identify and acquire property throughout the city that could be used for the building of new schools.	To Be Scheduled	Citywide	4,000,000
Quincy School Exterior Upgrades	Repair masonry and replace roof, windows, and exterior doors.	In Construction	Chinatown	21,780,705
Radiator Covers at Various Schools	Replace radiator covers at various schools.	Implementation Underway	Citywide	3,000,000
Renew Boston Trust Phase 3C	Energy system improvements at Otis School and geothermal test drilling at JFK School.	In Design	Multiple Neighborhoods	23,710,000
Roxbury Elementary School Study	Develop a building program for the design and construction of a new preK-6 school.	To Be Scheduled	Roxbury	150,000
School Yard Improvements	Design and construct school yard improvements including new play structures, safety surfacing, and landscaping.	Annual Program	Citywide	6,000,000
Security and PA Upgrades	Security-related improvements at various schools, including installing or upgrading PA and alarm systems.	Annual Program	Citywide	5,000,000
Security Cameras	Installation of security cameras in multiple schools across the City.	Implementation Underway	Citywide	25,000,000
Shaw School and Taylor School Study and Design	Study and design for a consolidated school, combining the Shaw and Taylor schools. If selected, the project may be implemented in conjunction with the MSBA school building construction program.	To Be Scheduled	Mattapan	50,000,000
Technology Infrastructure	Upgrades to technology infrastructure in support of 21st century learning.	Annual Program	Citywide	14,000,000
Timilty School Reconfiguration	Upgrade building facilities at the Timilty School to facilitate grade reconfiguration.	To Be Scheduled	Roxbury	3,000,000
UP Academy Dorchester	Replace unit ventilators.	In Construction	Dorchester	4,600,000
Warren Prescott School Yard	Design and construct improvements to the school yard.	In Construction	Charlestown	1,195,000

Project	Scope of Work	Status	Neighborhood	Total Project Budget
Boston Public Schools				
Warren-Prescott School Lighting Improvements	Upgrade lighting at the Warren-Prescott.	To Be Scheduled	Charlestown	300,000
West Roxbury Education Complex	Design study to demolish and rebuild the West Roxbury Education Complex as a comprehensive 7-12 school.	To Be Scheduled	West Roxbury	18,150,000
White Stadium Renovation	Design and construct a new East Grandstand for BPS athletics including new locker rooms and support facilities.	In Design	Roxbury	50,000,000
Winship School Yard	Design and construct improvements to the school yard.	In Construction	Allston / Brighton	1,490,000
Winthrop School Roof	Replace the roof.	In Construction	Dorchester	1,700,000
Department of Innovation and Technology				
311 Modernization	Upgrade the front and back ends of the BOS:311 system to modernize the software architecture for improved security and provide usability and access improvements.	Implementation Underway	Citywide	6,000,000
Citywide Revenue Modernization	Planning and design of a centralized collections system to maximize City revenue.	Implementation Underway	Citywide	650,000
Core Technology Infrastructure	Install hardware platforms to run applications supporting City business. Scope includes equipment refresh for DWDM and BoNet equipment refresh, VoIP, firewall modernization, SQL environment recovery, and 700 MHz radio equipment and firmware.	Annual Program	Citywide	12,669,773
Cyber Security and Resiliency	Implement solutions to manage and mitigate cyber security risks.	Annual Program	Citywide	10,668,049
Data Analytics	Invest in data analytic tools, technologies, and processes to empower data-driven management.	Annual Program	Citywide	9,131,165
Digital Service Delivery and Engagement	Implement digital technology solutions that better engage residents with government.	Annual Program	Citywide	9,411,905
Enterprise Applications	Identify and procure enterprise business applications that enhance productivity and improve City business operations.	Annual Program	Citywide	27,000,000
Trunked Radio System	Design and implementation of upgrades to the trunked radio system.	Implementation Underway	Citywide	6,156,000
Unified Constituent Identity and Access Management	Begin work on creating a unified Identity and Access Management system for constituents of Boston to improve security and access of online Boston municipal services.	Implementation Underway	Citywide	1,000,000
Office of Emergency Management				
Emergency Operations Center	A programming and siting study for the development of an emergency operations center.	To Be Scheduled	Citywide	1,500,000
Environment Department				
Border Street Resilience	Plan a resilient coastal solution for Border Street in East Boston.	Study Underway	East Boston	1,500,000
Climate Ready Boston Harbor Study	Support the development of a study that will examine the feasibility of measures along and within the Boston Harbor to reduce vulnerability of coastal flooding due to sea level rise caused by climate change.	Study Underway	Multiple Neighborhoods	5,700,000
Climate Ready Boston Phase 3	Climate resilience planning for City neighborhoods and municipal facilities affected by climate change.	To Be Scheduled	Citywide	491,720
Climate Ready Streets	Plan, design, and construct infrastructure in areas on and adjacent to public streets that reduce storm water flooding, protect residents from extreme heat, and improve air quality. Program will target transit corridors with on-going capital projects.	To Be Scheduled	Citywide	2,500,000
Climate Resilience Reserve	Reserve for climate resilient capital investments.	Annual Program	Citywide	3,964,585
Coastal Resilience Reserve	Funding reserve that will be used to provide matching funds as needed for state, federal, or other grant programs and to support budget increases of coastal resilience projects that may be necessary.	To Be Scheduled	Multiple Neighborhoods	75,000,000

Project	Scope of Work	Status	Neighborhood	Total Project Budget
Environment Department				
Energy Efficiency Design Services	Design services to enhance the energy efficiency of municipal capital assets.	Implementation Underway	Citywide	516,775
Exterior Lighting Energy Performance	Identify energy retrofit project opportunities for City owned light fixtures.	Implementation Underway	Citywide	11,200,000
Mattahunt Woods Preservation	Clean up debris, manage invasive species, and build trails to restore wetland habitat and create usable open space.	In Design	Mattapan	850,000
Moakley Park Connectors	Design of connection walking paths to Moakley Park from adjacent neighborhoods.	Study Underway	South Boston	2,178,000
Renew Boston Trust Phase 3	Identify energy retrofit project opportunities in City owned buildings that are self-financed by future energy savings. The City will implement the program through contracts with Energy Service Companies (ESCOs) that will guarantee the energy savings.	In Construction	Citywide	69,954,014
Urban Wilds Land Management Plan	Develop an Urban Wilds conservation and land management plan to establish criteria to prioritize future capital renovations, land acquisition, and management priorities for existing properties.	To Be Scheduled	Citywide	350,000
Fire Department				
Dive Boat	Replace the department's current dive boat.	Implementation Underway	Citywide	1,700,000
Emergency Generator Replacement	Design and engineering for the replacement of backup generators at Engines 7, 16, 22, and 28.	New Project	Multiple Neighborhoods	360,000
Engine 17	Design and construct a new fire station.	In Construction	Dorchester	30,000,000
Engine 17 Phase 2	Design and construction of fueling station, additional parking, landscaping improvements, and demolition of the existing Engine 17 fire station.	To Be Scheduled	Dorchester	5,000,000
Engine 18	Programming and design for a new fire station to replace the existing station.	To Be Scheduled	Dorchester	3,000,000
Engine 21 Retaining Wall	Repair granite block retaining wall at Engine 21.	New Project	Dorchester	1,000,000
Engine 3	Design and construct a new fire station.	In Design	South End	3,000,000
Engine 37	Design and construct a new fire station.	To Be Scheduled	Fenway-Kenmore	3,000,000
Exterior Repairs at Various Stations	Repair aprons and exterior work at Engine stations 28, 9, 39, 4, and 10.	New Project	Multiple Neighborhoods	375,000
Fire Boat	Replace the "Damrell", the department's current 70 foot fire boat.	Implementation Underway	Citywide	7,100,000
Fire Boat (Replace Norman Knight)	Purchase a new harbor patrol boat to replace the department's boat named the Norman Knight.	Implementation Underway	Citywide	1,192,124
Fire Equipment FY26-29	Purchase new fire apparatus for FY26-FY29 as scheduled in the Apparatus Replacement Plan.	Annual Program	Citywide	9,000,000
Fire Headquarters	Building renovations at the Boston Fire Department Headquarters including a new roof, and the installation of sprinklers and an updated fire alarm system. Accessibility improvements are also planned.	In Construction	Roxbury	6,195,000
Fire Headquarters Programming Study	Programming and siting study for a new Fire Department headquarters building.	Study Underway	Citywide	2,000,000
Fire Radio System Upgrades	Design and implementation of upgrades to the Fire radio system.	Implementation Underway	Citywide	46,000,000
Fuel Pump Tank Replacement	Replace fuel tanks at various fire stations.	New Project	Citywide	720,000
FY25 Fire Equipment	Purchase new engines and ladders for Boston Fire.	Implementation Underway	Citywide	4,000,000
HVAC Repairs at Various Fire Stations	HVAC repairs and upgrades at various fire stations.	Annual Program	Citywide	910,000
Moon Island Seawall	Design for infrastructure improvements to seawall adjacent to the Fire Department Training Academy.	In Design	Harbor Islands	15,800,000
Roof Replacements at Various Stations	Engineering and design for the replacing roofs at Engine 8, Engine 30, and Maintenance (small car shop).	New Project	Multiple Neighborhoods	1,000,000
Seaport Fire Station	Programming and design for a new firehouse located in the Seaport.	To Be Scheduled	South Boston	4,000,000

Project	Scope of Work	Status	Neighborhood	Total Project Budget
Fire Department				
Special Operations Command	Programming and design for a new Special Operations Command facility.	To Be Scheduled	Citywide	3,000,000
Tech Rescue Water/Plumbing access	Install water and sewer infrastructure to the tech rescue training site at Moon Island.	To Be Scheduled	Harbor Islands	5,000,000
Mayor's Office of Arts and Culture				
Art Signage Upgrades	Design, fabricate, and install custom interpretative signage for numerous artworks across the City.	Study Underway	Citywide	100,000
Book Mark'd	Fabricate and install a bronze sculpture of books for the entrance of the Mattapan Branch Library.	Implementation Underway	Mattapan	250,000
Chinatown Worker Statues Project	Design, fabricate, and install four bronze figures on four separate sites in the Chinatown neighborhood of Boston.	To Be Scheduled	Chinatown	1,000,000
Cultural Center Study	Conduct a needs assessment, programming, and siting assessment for the development of a neighborhood-based facility that could support local events and activities and also sustain local cultural identities.	To Be Scheduled	Multiple Neighborhoods	125,000
Emergent Memory (Cocoonut Grove Memorial)	Design, fabrication, site preparation, and installation of public art in Statler Park.	Implementation Underway	Bay Village	450,000
Park Plaza Monument/Memorial	Select an artist who will design, manage the fabrication and the installation of a new artwork to be installed on the site formerly occupied by the Emancipation Group statue in Park Plaza.	To Be Scheduled	Bay Village	500,000
Percent for the Arts	One percent of the City's annual planned bond issuance is designated for the commissioning of permanent, public art in municipal spaces. Site selection will be coordinated with projects in the capital plan.	Annual Program	Citywide	22,350,000
The Legacy of Frederick Douglass	Fabricate and install a bronze figure grouping and construct a plaza honoring Frederick Douglass in Douglass Square.	Implementation Underway	Roxbury	550,000
Department of Parks and Recreation				
Animal Shelter	Develop a building program and assess siting options.	In Design	Roxbury	5,100,000
Artificial Turf Replacement	Annual program to replace artificial turf fields. High priority projects include Charlestown High School, Saunders Stadium at Moakley Park, and multi-purpose fields at East Boston Memorial Park.	Annual Program	Citywide	9,250,000
Back Bay Fens Pathways	Rehabilitate pathways at the Back Bay Fens to improve accessibility and site conditions.	In Design	Fenway-Kenmore	7,500,000
Barry Playground	Upgrade field and sports lighting, install new drinking fountains, accessibility improvements, renovate seawall, and elevate the Harborwalk.	In Design	Charlestown	400,000
Bay Village Neighborhood Park	Comprehensive park renovation and addition of new plantings, park furniture, and interpretive feature describing neighborhood history.	In Design	Bay Village	575,000
Billings Field	Design a comprehensive park renovation including fields, courts, and other park infrastructure.	In Design	West Roxbury	12,600,000
Boston Common Frog Pond	Improvements to the Frog Pond at Boston Common.	Study Underway	Beacon Hill	250,000
Boston Common Master Plan	Develop a master plan to bring the nation's oldest public park to the level of excellence commensurate with its historical importance and use by the City's residents and visitors.	Implementation Underway	Beacon Hill	19,020,000
Boston Common Mayor's Walk	Design and construct a mid-block crossing on Charles Street at the Mayor's Walk to restore and clarify park edges and entrances, and improve Mayor's Walk surface, seating, and drainage.	New Project	Beacon Hill	1,420,000
Boston Common Parkman Bandstand	Design and construct improvements to the stone masonry and metal railings, and install an accessible ramp to create ADA access.	New Project	Beacon Hill	1,860,000

Project	Scope of Work	Status	Neighborhood	Total Project Budget
Department of Parks and Recreation				
Boston Common Shaw Accessibility	Create ADA accessible and general pedestrianized improvements at the Shaw Memorial on the Boston Common.	In Design	Beacon Hill	450,000
Boston Common Tadpole Play Lot	Revitalize the Boston Common playground including new play equipment, safety surfacing and site furnishings.	In Design	Beacon Hill	1,000,000
Building Assessment at Active Cemeteries	Assess conditions and develop repair plan for buildings in the City's three active cemeteries.	Study Underway	Multiple Neighborhoods	200,000
Bussey Brook Meadow Trail at Arnold Arboretum	Repair and extension of walking paths, wetland habitat restoration and improvements to Bussey Brook flood retention capacity.	In Design	Jamaica Plain	600,000
Byrne Playground	Renovate park including play lots, courts, and passive areas.	In Design	Dorchester	2,370,000
Ceylon Park	Design of park improvements including upgrades to artificial turf, sports lighting, basketball court, playgrounds, splash pad, spectator seating, and accessibility.	In Construction	Roxbury	4,675,000
Christopher Columbus Park	Playground renovation including play structure, safety surfacing, fencing, lighting, site furnishings, pathway repairs, drainage, signage, and green infrastructure to mitigate future sea level rise.	In Design	North End	3,500,000
Clarendon Street Playground	Upgrade play equipment.	In Construction	Back Bay	1,955,000
Clifford Playground	Develop design for a comprehensive park renovation.	In Design	Roxbury	14,000,000
Codman Square	Implementation of redesign of Codman Square Park.	In Design	Dorchester	1,980,000
Commonwealth Avenue Mall: Kenmore Block	Design for improvements to include new pathways, a plaza area, lighting, site furnishings, utilities, stormwater infrastructure, irrigation, and plantings including trees.	In Design	Fenway-Kenmore	2,375,000
Condor Street Urban Wild	Improve water quality and aquatic wildlife habitat in the immediate area of Chelsea Creek, structural safety improvements to a shoreline viewing pier, improve surfacing of concrete walking paths, and create new path connections to improve summit access.	In Design	East Boston	760,000
Copley Square Park	Complete park redesign to optimize resiliency to high traffic events and storm-water.	In Construction	Back Bay	18,850,000
Coppens Square	Design and construction of park improvements including replacement of the Mayor Theodore Lyman fountain that was removed in 1951.	In Design	Dorchester	1,475,000
Court Renovations	Annual program to rehabilitate tennis, basketball, and street hockey courts citywide.	Annual Program	Citywide	3,720,000
Crawford Street Playground	Design for a comprehensive park improvement including play area, little league field, and passive areas.	In Construction	Roxbury	2,179,000
Cuttillo Park	Design for a comprehensive park renovation including drainage, play lot, courts, passive areas, pathways, landscaping, site furnishings and infrastructure.	In Construction	North End	2,064,959
Daisy Field at Olmsted Park	Park renovation including two softball fields, pathways, and LED sports lighting.	In Design	Jamaica Plain	1,140,000
Dog Recreation Areas at Various Parks	Expand dog recreation facilities throughout the City.	Annual Program	Citywide	500,000
Doherty Park Accessibility Improvements	Design a welcoming and accessible pedestrian plaza on Bunker Hill Street.	New Project	Charlestown	150,000
Dorchester Park Pathways	Mill and repave existing paved walkways in Dorchester Park.	In Design	Dorchester	2,320,000
Dudley Town Common	Improvements to Dudley Town Common to support the use of this neighborhood "Common" for gathering and civic uses.	In Design	Roxbury	1,270,000
Fidelis Way	Renovate park including playground, safety surfacing, water play, paving, entrances and pathways, and minor repairs to basketball courts.	In Design	Allston / Brighton	300,000

Project	Scope of Work	Status	Neighborhood	Total Project Budget
Department of Parks and Recreation				
Field House Programming Study	Study and design of facility and programming improvements at Billings Field Fieldhouse and Lee Playground Fieldhouse.	To Be Scheduled	Multiple Neighborhoods	125,000
Field Lights at Various Parks	Upgrade park field lights at various locations including Hemenway Park and Fallon Field.	Annual Program	Citywide	2,265,000
Flaherty (William F.) Playground	Upgrade play lot.	In Design	Jamaica Plain	3,430,000
Fort Point Channel Park	Design and implementation of a signature, climate resilient waterfront park along the Fort Point Channel. Federal funding is anticipated.	In Design	South Boston	20,000,000
Franklin Park Bear Dens	Repairs and other improvements necessary to secure and provide safe and compliant public access to the Bear Dens area of Franklin Park.	In Design	Roxbury	900,000
Franklin Park Circuit Drive Safety Improvements	Design safety and stormwater improvements for Circuit Drive.	New Project	Roxbury	500,000
Franklin Park Dog Park	Site selection and design documents for a dog recreation space and tennis facilities in Franklin Park.	New Project	Roxbury	50,000
Franklin Park Elma Lewis Feasibility Study	Feasibility study to develop the needs of the Elma Lewis Playhouse.	Study Underway	Roxbury	250,000
Franklin Park Master Plan	Develop a master plan that will enhance historic Franklin Park as a keystone park in the geographical heart of the City.	Implementation Underway	Multiple Neighborhoods	21,700,000
Franklin Park Peabody Circle	Design improvements to Peabody Circle that create a welcoming and functional park entrance that coordinates with ZNE, and the Blue Hill Ave. and Columbia Road Transportation Action Plans.	New Project	Roxbury	300,000
Franklin Park White Stadium	Develop designs for converting the field to artificial turf, track improvements, and other site work outside the stadium to better integrate the facility into the Franklin Park environment.	To Be Scheduled	Roxbury	500,000
General Parks Improvements	Replace fencing, pavement, court lighting, and other infrastructure improvements needed.	Annual Program	Citywide	3,771,000
Geneva Cliffs Urban Wild	Reprogram Geneva Cliffs from an Urban Wild to a city park with playground, passive seating, walking paths, and accessible entrances.	In Design	Dorchester	2,000,000
George Wright Golf Course	Ongoing improvements including drainage, paving, and other miscellaneous items.	Annual Program	Hyde Park	1,000,000
Greenhouses at Franklin Park	Renovation and heating system upgrades for BPRD's greenhouse facility.	To Be Scheduled	Roxbury	750,000
Harambee Park Phase 4	Reconstruct and renovate two cricket fields, sports field lighting, pedestrian lighting, and related improvements.	In Construction	Dorchester	2,402,928
Harambee Park Phase 5	Design and construct improvements to the netball court with fencing, build a tennis court, and separate sewer and drain lines as required by BWSC.	New Project	Dorchester	1,510,000
Hardiman Playground	Develop design for a complete renovation of the play area.	In Design	Allston / Brighton	100,000
Historic Cemeteries	Ongoing program of repairs in designated historic cemeteries located throughout the City.	Annual Program	Multiple Neighborhoods	2,000,000
Jamaica Pond Boathouse Study	Programming study for Jamaica Pond Boathouse.	To Be Scheduled	Jamaica Plain	500,000
Jefferson Playground	Ball field improvements, renovate playground, resurface basketball court, seating, and drainage improvements. Convert ball field lighting to LED for energy efficiency.	In Design	Jamaica Plain	350,000
Mary Ellen Welch Greenway	Design of comprehensive park improvements including sea level rise mitigation, stormwater management upgrades, improvements to pathways, furnishings, plantings and murals.	In Design	East Boston	3,300,000
McGann Playground	Upgrade play lot.	In Construction	Hyde Park	1,045,000
McKinney Playground	Partial implementation of the master plan including ball field renovations and pathway improvements.	In Design	Allston / Brighton	2,760,000

Project	Scope of Work	Status	Neighborhood	Total Project Budget
Department of Parks and Recreation				
McLaughlin Playground	Design improvements to the play area, basketball court, plaza, accessible pathways, and fields.	New Project	Mission Hill	300,000
McLean Playground	Improvements to basketball court and nearby areas to improve accessibility and access to the site.	In Design	East Boston	910,000
Millennium Park	Design and construction of play lot improvements, pathway repaving, and installation of modular bathroom facilities.	In Construction	West Roxbury	5,275,000
Millennium Park Restroom Building	Design and construct permanent bathroom facilities for the park.	To Be Scheduled	West Roxbury	250,000
Moakley Park	Implementation of master plan for Moakley Park. This project will redesign the park including climate resilience features to mitigate flood risk.	In Design	South Boston	50,346,965
Moakley Park O&M Building	Design a new operations and maintenance building as part of Phase 1 park improvements.	In Design	South Boston	1,050,000
Mother's Rest at Four Corners	Design for comprehensive park improvements including play area and passive areas.	In Construction	Dorchester	2,290,000
Mount Hope Cemetery Paving Improvements	Survey and design to prioritize roadway and landscape improvements at Mt. Hope Cemetery.	In Design	Mattapan	300,000
Mozart Park Playground & Art Setting	Design improvements to the play area and site permanent location for proposed artwork.	New Project	Jamaica Plain	170,000
Murphy Playground	Renovation of park including refurbishing ball fields.	In Design	Jamaica Plain	2,900,000
O'Day Playground	Renovate park including play lots, water play, basketball court, and plaza area.	In Construction	South End	3,044,000
Odom Serenity Garden	Design park improvements in conjunction with MOH for a park named in memory of Steven P. Odom.	In Design	Dorchester	550,000
Open Space Acquisition	Acquire property suitable for preservation and use as public open space.	Annual Program	Citywide	10,000,000
Park Planning Studies	Planning and related landscape design services including: capital phasing plans, development of standard details and specifications and miscellaneous planning services.	Annual Program	Citywide	332,383
Penniman Road Play Area	Design for a comprehensive park renovation including drainage, play lot, courts, passive areas, pathways, landscaping, site furnishings and infrastructure.	In Design	Allston / Brighton	2,320,000
Peters Park Ballfield	Address drainage issues on Little League Field.	In Construction	South End	505,000
Porzio Park Play Area	Design improvements to the play area and splash pad.	New Project	East Boston	200,000
Public Garden Lagoon	Improvements to the soil quality in the bottom of the lagoon. Second phase to repair and backfill missing, destroyed, and leaking granite coping surrounding the lagoon.	Annual Program	Beacon Hill	1,800,000
Public Garden Tool House	Design of facility upgrades at the Public Garden Tool Shed.	In Design	Beacon Hill	8,610,000
Quincy Street Play Area	Renovation to an active recreation park including full basketball court, café tables, and four exercise stations.	In Design	Roxbury	1,030,000
Ramsay Park Ballfield	Ball field renovations including irrigation, site utilities, seating, backstop, fencing, and site furnishings.	In Construction	South End	1,798,000
Ringer Playground	Design of recommendations from the master plan.	In Design	Allston / Brighton	1,700,000
Rogers Park Phase 1	Phase 1 improvements of Rogers Park Master Plan including renovations to the baseball and softball fields, perimeter fence, new LED sports lighting and a perimeter walking pathway with improved park entrances.	In Design	Allston / Brighton	300,000
Ronan Park	Renovate park including full upper terrace, playground, safety surfacing, water play, paying, entrances, and basketball courts.	In Design	Dorchester	300,000
Ronan Park Wall Repair	Rebuild the wall on the southern property line.	New Project	Dorchester	500,000
Ryan Playground	Design for a comprehensive park improvements to ball fields, playground, basketball court, parking area, harbor walk, lighting, and green infrastructure to mitigate future sea level rise caused by climate change.	In Design	Charlestown	19,000,000

Project	Scope of Work	Status	Neighborhood	Total Project Budget
Department of Parks and Recreation				
Ryan Playground Field House	Design repairs to the fieldhouse including foundations repairs and waterproofing, updating electrical, new roof, and replace windows and doors.	To Be Scheduled	Charlestown	75,000
Safety Surfacing Replacement	Upgrade and replace safety surfacing at various City parks.	Annual Program	Citywide	2,000,000
Savin Hill Park Courts	Design improvements to the existing sport courts that address drainage and accessibility.	New Project	Dorchester	165,000
Sports Lighting Replacement	Annual program for replacing sports lighting. High priority projects include Christopher Lee Playground and Clifford Playground.	Annual Program	Citywide	3,600,000
St. James Street Park	Renovation to a small park and playground.	In Design	Roxbury	1,250,000
Street Tree Planting	Ongoing program of street tree planting throughout the City.	Annual Program	Citywide	7,500,000
Tebroc Street Play Area	Renovate playground including new play equipment, surfacing, seating, improve drainage and infiltrate stormwater, and protect and expand tree canopy.	In Design	Dorchester	1,000,000
Titus Sparrow Park	Improve the playground; renovate the tennis and basketball courts.	In Construction	South End	2,460,000
Town Field Study	Comprehensive park improvements including a new competition softball field, multi-purpose field, basketball court, tennis court, play area, splash pad, and walking path.	In Design	Dorchester	250,000
Trotter School Park Playground	Design improvements to the play area, basketball courts, and gateway.	New Project	Roxbury	165,000
Urban Wilds	Renovate walls, walkways, and signage within urban wilds owned by the Environment Department and the Parks and Recreation Department.	Annual Program	Citywide	2,000,000
Walsh Park	Develop a comprehensive park master plan that will guide future capital investments.	In Design	Dorchester	3,700,000
Watson Park	Develop design plans for a set of passive parks.	In Design	South End	100,000
Webster Ave Playground	Improvements to playground include upgrades to accessibility, preserving and protecting trees, infiltrating storm water where feasible.	In Design	North End	470,000
William Devine Golf Course	Improve drainage, paving, and other miscellaneous items.	Annual Program	Roxbury	1,300,000
Police Department				
911 Battery/UPS/PDU Backup	Replace E-9-1-1 battery/UPS/PDU backup system.	To Be Scheduled	Citywide	2,075,000
Communications Infrastructure Upgrades	Design and implementation of upgrades to the Police radio system.	Implementation Underway	Citywide	53,794,000
Computer Aided Dispatch System Upgrade	CAD upgrades to match the RMS system replacement and allow for interoperability between CAD and RMS.	Implementation Underway	Citywide	3,301,000
District B-3 Station Study	Programming study to evaluate space requirements for the District B-3 station.	To Be Scheduled	Mattapan	100,000
District D-4 Station Elevator	General repairs.	In Design	South End	630,000
Evidence/Archives/Central Supply Study	Program and siting study for new facility to house evidence management, archives, and central supply functions.	To Be Scheduled	Citywide	75,000
Forensics Unit Facility Upgrades	Renovate interior space at BPD headquarters to redesign and expand the Forensic Unit.	To Be Scheduled	Roxbury	60,000
Moon Island Gun Range	Renovate the outdoor rifle range training facility on Moon Island including improved drainage.	In Design	Citywide	4,000,000
Police Facility Signage	Design and installation of upgraded signage at BPD facilities.	In Design	Citywide	1,000,000
Records Management Replacement	Replace existing records management system.	Implementation Underway	Citywide	2,850,000

Project	Scope of Work	Status	Neighborhood	Total Project Budget
Police Department				
Server Room Backup Cooling	Install emergency backup cooling systems to headquarters server room.	New Project	Roxbury	1,000,000
Special Operations Unit Facility Upgrades	Study to evaluate relocation of the EOD Unit.	To Be Scheduled	Citywide	100,000
Station Facility Repairs	Capital maintenance at various BPD facilities including exterior repairs.	To Be Scheduled	Multiple Neighborhoods	1,500,000
Technology Upgrades at District Stations	Software upgrades to enhance digital security at BPD locations.	Implementation Underway	Multiple Neighborhoods	1,432,000
Window and Roof Replacements at 4 Stations	Replace windows at District stations C6, C11, and E18 and roofs at C11 and E13.	In Design	Multiple Neighborhoods	2,700,000
Property Management Department				
1010 Massachusetts Avenue	Begin design process for comprehensive renovation of 1010 Mass Ave. and begin initial interior renovations.	New Project	Roxbury	5,000,000
201 Rivermoor Street	Install new backup generator and high density shelving for City archives. Upgrade HVAC to optimize building conditions for long term storage. Relocate the Archeology Department.	In Design	West Roxbury	2,160,000
26 Court Street	Renovate building to improve envelope (roof, new windows, masonry repair) and upgrade interior.	In Construction	Downtown / Government Center	165,000,000
43 Hawkins Street	Roof replacement and exterior envelope repairs.	In Design	Downtown / Government Center	2,000,000
Animal Shelter HVAC - 26 Mahler Road	Design and implement HVAC and building repairs to the Boston Animal Shelter facility.	In Design	Roslindale	1,000,000
City Hall HVAC	Replace air handling units.	In Design	Downtown / Government Center	78,220,000
City Hall New Elevator	Design and install a new 4 stop elevator in City Hall, allowing movement between floors 1, 2, 3, M, and 4 to improve accessibility of the interior courtyard and transaction windows.	In Design	Downtown / Government Center	6,300,000
City Hall Plaza Phase 2	Continue phased plaza improvements that will expand accessibility on the South Plaza; waterproofing and masonry repairs to the plaza and the Dock Square garage.	In Design	Downtown/Government Center	50,000,000
Facilities Condition Assessment	Conduct a citywide assessment of municipal facilities, including BYCF centers, police and fire stations, office spaces, and other city buildings.	Study Underway	Citywide	5,000,000
Family Justice Center Building Envelope Repairs	Window replacements and building envelope improvements.	In Construction	Allston / Brighton	2,409,165
Faneuil Hall and Sam Adams Park	Repair masonry, address drainage issues and create an accessible walkway. Install permanent decorative wrought iron gates around the basement windows and restore the bronze fixtures.	In Design	Downtown / Government Center	2,150,000
Municipal Facility Repairs	Building renovations at various municipal buildings including City Hall and 1010 Massachusetts Avenue.	Implementation Underway	Multiple Neighborhoods	30,000,000
Old State House	Design accessibility improvements as part of a larger renovation at the Old State House building.	To Be Scheduled	Downtown / Government Center	500,000
Veronica Smith Senior Center	Replace HVAC system.	In Design	Allston/Brighton	4,800,000
Boston Public Health Commission				
201 River Street HVAC	Upgrade HVAC for improved heating, cooling, and ventilation systems.	In Design	Mattapan	4,850,000
EMS Neighborhood Station Study	Programming and site evaluation to support EMS facilities that better serve each community with Emergency Medical Services.	To Be Scheduled	Citywide	500,000

Project	Scope of Work	Status	Neighborhood	Total Project Budget
Boston Public Health Commission				
EMS Radio System Upgrades	Design and implement upgrades to the EMS radio system.	Implementation Underway	Citywide	23,215,000
EMS Seaport Station	Design and construction of a new EMS station.	In Design	South Boston	13,000,000
Franklin Park Ambulance Station	Study for new Boston EMS station within Franklin Park.	To Be Scheduled	Roxbury	200,000
Hyde Park Health Center Study	Programing and siting study for a Hyde Park area community health center.	To Be Scheduled	Hyde Park	2,000,000
IT Disaster Recovery/Business Continuity	Establish a disaster recovery site to increase disaster preparedness of BPHC's primary computer system infrastructure.	To Be Scheduled	Citywide	565,000
Long Island Facility Preservation	Repair and upkeep of buildings on Long Island that may be utilized in the development of the recovery campus.	Study Underway	Harbor Islands	38,220,000
Long Island Recovery Campus	Renovate existing buildings on Long Island to support the creation of a recovery campus.	To Be Scheduled	Harbor Islands	2,000,000
Northampton Square Electrical Improvements	Implement electrical upgrades at Northampton Square including separation of the Miranda Creamer Low Rise electrical service from the High Rise.	In Construction	Roxbury	330,000
Northampton Square Garage	Structural and other repairs as needed.	In Design	Roxbury	400,000
Public Works Department				
ADA Ramps Pedestrian Ramps FY25-27	Install or reconstruct pedestrian ramps to conform to current ADA and AAB regulations for the 2025, 2026, and 2027 construction seasons.	Annual Program	Citywide	60,000,000
ADA/AAB Pedestrian Ramps	Install or reconstruct pedestrian ramps to conform to current Americans With Disabilities Act (ADA) and Architectural Access Board (AAB) regulations.	Annual Program	Citywide	36,750,000
Amory Street Extension and Canterbury Street	Reconstruct road, sidewalks, and lighting from Amory Street to the end and also sidewalk and safety improvements at intersection of Canterbury Street, Neponset Ave., and Bourne Street.	In Construction	Multiple Neighborhoods	1,705,000
Austin Street Bridge	Engineering and construction work to ensure the Austin Street Bridge remains in a state of good repair.	To Be Scheduled	Charlestown	5,000,000
Belgrade Avenue Bridge	Engineering and construction work to ensure the Belgrade Ave. Bridge remains in a state of good repair.	To Be Scheduled	Roslindale	3,000,000
Blakemore Street Bridge	Engineering and construction work to ensure the Blakemore Street Bridge remains in a state of good repair.	To Be Scheduled	Roslindale	750,000
Boylston Street Sidewalks	Design and construct sidewalk and/or streetscape improvements on Boylston Street.	Annual Program	Back Bay	5,000,000
Bridge Repairs	Ongoing repairs at various City-owned bridges as needed to bring the portfolio of 40 bridges to a state of good repair. This includes proactive maintenance and annual maintenance.	Annual Program	Citywide	36,575,000
Bridge Repairs	Ongoing repairs at various City-owned bridges as needed to bring the portfolio of 40 bridges to a state of good repair. This includes proactive maintenance and annual maintenance.	Annual Program	Citywide	40,000,000
Bussey Street Reconstruction Phase I	Phase I of a reconstruction of Bussey Street in the Arboretum, which will improve sidewalk conditions, add lighting to the street, and explore adding active transportation infrastructure.	In Design	Multiple Neighborhoods	250,000
Cambridge Street Bridge	Rehabilitate bridge, performing repairs as needed.	To Be Scheduled	Charlestown	19,632,000
Central Maintenance Facility Complex	Continued renovations to the building, garage, and grounds.	In Construction	South End	7,163,000
Central Maintenance Facility Roof Replacement	Replace the roof at the central maintenance facility at 400 Frontage Road.	New Project	South Boston	5,000,000
Chinatown Sidewalk Improvements	Improve the condition of sidewalks in historic Chinatown neighborhood.	In Design	Chinatown	3,000,000

Project	Scope of Work	Status	Neighborhood	Total Project Budget
Public Works Department				
Columbia Road	Develop a master plan to create an active, green transportation corridor along Columbia Road that connects Franklin Park and the waterfront, via the historic Emerald Necklace.	In Design	Multiple Neighborhoods	11,000,000
Commonwealth Avenue Phase 3 and 4	Design and reconstruct Commonwealth Ave. from Packard's Corner to Kelton Street, with the addition of a cycle track. State construction funding anticipated.	In Design	Allston / Brighton	2,500,000
Commonwealth Avenue Phase 3B	Construction of pedestrian and bicyclist safety measures on Commonwealth Ave. at and near the intersection of Harvard Ave.	In Design	Allston / Brighton	11,000,000
Congress Street and Sleeper Street	Reconstruct Congress Street from Fort Point Channel to West Service Road and Sleeper Street to Complete Streets standards where applicable, in order to provide safe multimodal streets, including; new sidewalks, street lights, trees and street furniture.	In Design	South Boston	9,000,000
Cummins Highway	Reconstruct road, make traffic improvements, install new pedestrian ramps, enhance bike access, install new tree plantings, and improve lighting from River Street in Mattapan Square to Harvard Street.	In Construction	Mattapan	31,306,311
District Yard Improvements	Facility assessment and improvements to the City's district yards utilized by the Public Works Department.	To Be Scheduled	Multiple Neighborhoods	1,200,000
Downtown Crossing	Design improvements to the Washington Street/Summer Street/Winter Street intersections, including reconstruction of the roadway, implementation of a pedestrian zone or shared street, and security improvements.	In Design	Downtown / Government Center	1,700,000
East Eagle Street Shoreline	Shoreline stabilization along Chelsea Creek near East Eagle Street.	In Design	East Boston	1,184,000
Fleet Electrification Building Assessment	Conduct a building assessment to determine what infrastructure is needed for fleet electrification.	To Be Scheduled	Citywide	250,000
Footpath and Stairways	Conduct assessment of footpaths and stairways throughout the City followed by reconstruction.	Annual Program	Citywide	3,530,000
Green Infrastructure Existing Conditions Assessments	Design, engineering, and construction work to implement green infrastructure solutions in targetable locations.	Study Underway	Citywide	1,600,000
Harrison Avenue Improvements	Road reconstruction improvements to Harrison Ave. between East Berkeley Street and Herald Street.	In Design	South End	4,222,050
Hyde Park Avenue Median	Extend median on Hyde Park Ave. at Neponset Avenue and Florian Street to make the temporary closures permanent.	To Be Scheduled	Dorchester	200,000
Inventory Management Program	Purchase and implement an inventory management system for street lighting tools and supplies.	To Be Scheduled	Citywide	750,000
Jones Avenue Neighborhood Improvements	Reconstruct the existing sidewalks and roadways on parts of Jones Ave., Jacobs Street, Mascot Street, Mountain Ave., Ballou Ave., and Willowood Street.	New Project	Dorchester	5,200,000
Long Island Bridge	Construct a new bridge from Moon Island to Long Island.	In Design	Harbor Islands	108,758,144
Lower Roxbury Neighborhood Safety Improvements	Roadway safety and crossing improvements on Harrison Ave., Washington Street, Shawmut Ave., Tremont Street, and Northampton Street. Install bike lanes on Northampton Street and Shawmut Ave.	New Project	Roxbury	5,000,000
Massachusetts Ave. / Huntington Ave. Bridge	Engineering and construction work to ensure the overpass bridge at the intersection of Massachusetts Ave. and Huntington Ave. remains in a state of good repair.	To Be Scheduled	Fenway-Kenmore	2,000,000
Massachusetts Avenue and Melnea Cass Boulevard Intersection	Re-design the intersection of Massachusetts Ave. and Melnea Cass Blvd. to improve pedestrian, bicycle and vehicular safety.	To Be Scheduled	Multiple Neighborhoods	1,500,000
McArdle Bridge	Design phase of bridge structure rehabilitation.	In Design	East Boston	15,000,000
Moon Island Causeway	Engineering and construction work to ensure the causeway to Moon Island remains in a state of good repair.	In Design	Harbor Islands	2,000,000

Project	Scope of Work	Status	Neighborhood	Total Project Budget
Public Works Department				
New Market One Ways	Redesign Massachusetts Ave. between Melnea Cass Blvd. and Theodore Glynn Way for safety improvements that improve walking, biking, and public transit access.	To Be Scheduled	Roxbury	850,000
North Washington Street Bridge	Design and construction of a new bridge that will replace the existing structure. State and federal construction funds awarded.	In Construction	Charlestown	222,521,987
Northern Avenue Bridge	Re-build the bridge and preserve certain elements of the historic structure while creating a transformative multi-modal bridge that prioritizes pedestrians and shared public space.	In Design	South Boston	31,100,000
Nottingham Path	Engineering and construction work to ensure the Nottingham Path remains in a state of good repair.	In Construction	Allston / Brighton	1,500,000
Pleasant Street Neighborhood Safety Improvements	Roadway safety improvements on Pleasant Street from Sawyer Ave. to the intersection with East Cottage Street.	New Project	Dorchester	2,500,000
Retaining Walls	Construction funds to support a multi-year capital improvement program to repair and maintain retaining walls in the public right-of-way.	Annual Program	Citywide	2,200,000
Roadway Reconstruction and Resurfacing	Includes road reconstruction, roadway resurfacing, sidewalk reconstruction, and traffic signal replacement where appropriate.	Annual Program	Citywide	42,927,105
Roadway Reconstruction and Resurfacing FY25-27	Maintain citywide streets with resurfacing and reconstruction efforts.	Annual Program	Citywide	70,500,000
Shawmut Avenue Bridge	Engineering and construction work to ensure the Shawmut Ave. Bridge remains in a state of good repair.	To Be Scheduled	Multiple Neighborhoods	1,100,000
Sidewalk Reconstruction	Response to 311 requests for sidewalk and ramp repairs and reconstruction.	Annual Program	Citywide	6,800,000
Sidewalk Reconstruction FY25-27	Program for sidewalk reconstruction and repair including responses to 311 requests as well as planned reconstruction of brick and concrete sidewalks for the 2025, 2026, and 2027 construction seasons.	Annual Program	Citywide	35,000,000
State Street	Reconstruct road, sidewalks, and lighting from Congress Street to Rose Kennedy Greenway.	In Design	Downtown / Government Center	7,700,000
Storm Water Pollution Study	Engineering study to identify methods to eliminate storm water pollution.	To Be Scheduled	Citywide	150,000
Street Light Gas Lamps	Using utility subsidies, this program is designed to retrofit solar powered timers to activate gas lamp street lights.	Annual Program	Multiple Neighborhoods	2,250,000
Street Light LED Conversion	A City-wide project to convert mercury and sodium vapor streetlights to light emitting diode (LED) lights.	Annual Program	Citywide	4,540,000
Street Lighting Assessment	Implement a system wide structural assessment on all City street lighting infrastructure.	To Be Scheduled	Citywide	750,000
Street Lighting Infrastructure Upgrades	Replacement of street lighting infrastructure to promote safety and well-being.	Annual Program	Citywide	4,550,000
Street Lighting Installation	Installation of street lights in various locations.	Annual Program	Citywide	9,000,000
Street Lighting Maintenance Facility	A study to determine a location for a permanent public works street lighting facility.	To Be Scheduled	Citywide	2,500,000
Sullivan Square / Rutherford Avenue	Engineering and design services to provide for corridor-wide transportation improvements. State and federal funding anticipated.	In Design	Charlestown	210,374,852
Sullivan Square Underpass	Engineering and construction work to ensure the underpass at Sullivan Square remains in a state of good repair.	In Construction	Charlestown	6,955,000
Summer Street Bridge at Fort Point Channel	Engineering and construction work to ensure the Summer Street Bridge over Fort Point Channel remains in a state of good repair.	To Be Scheduled	South Boston	20,000,000

Project	Scope of Work	Status	Neighborhood	Total Project Budget
Public Works Department				
Summer Street Phase 2	Continuation of Crossroads Initiative at Summer Street to improve roadway, sidewalks, street lighting, and bicyclist safety. Phase 1 scope included area from Fort Point Channel to Boston Wharf Road. Phase 2 will extend from BCEC towards South Boston.	To Be Scheduled	South Boston	600,000
Transit Project-Related Infrastructure Improvements	Design and include enhancements to MBTA driven project on city streets, including green infrastructure, bike lanes, and sidewalk enhancements.	New Project	Citywide	10,000,000
Walworth Street Bridge	Engineering and construction work to ensure the Walworth Street Bridge remains in a state of good repair.	To Be Scheduled	Roslindale	3,500,000
Washington Street / Traveler Street	Roadway improvements to Washington Street from East Berkeley Street to Herald Street, and Traveler Street between Washington Street and Harrison Ave.. Improvements include resurfacing, pavement markings, and new traffic signals.	In Design	South End	1,750,000
Wellington Hill Street Stairs	Engineering and construction work to ensure the Wellington Hill Street stairs remains in a state of good repair.	In Construction	Mattapan	1,950,000
Whittier Street Housing Development Roadways	Reconstruct roads and sidewalks in the Whittier Street housing development in conjunction with a \$30M HUD grant to revitalize the development and surrounding neighborhood.	In Design	Roxbury	1,000,000
Wood Avenue Safety Improvements	Design and construct safety improvements along Wood Ave. and in the surrounding neighborhoods.	New Project	Hyde Park	2,000,000
Transportation Department				
Accessible Pedestrian Signals	Purchase and install APS devices for new construction, major reconstructions, and by request as outlined in the City's response to the federal mandate.	Annual Program	Citywide	1,500,000
Arboretum Gateway Path	Construct the Arboretum Gateway Path, which will create new entrances to the Arnold Arboretum and extend the Blackwell path south to Roslindale Square. The first phase includes a new entrance at the end of Arboretum Road.	In Construction	Roslindale	1,250,000
Back Bay Bicycle Network	Creating a safe and connected bicycle network in the Back Bay considering improvements on but not limited to Berkeley Street, Beacon Street, Exeter Street, Dartmouth Street, and Arlington Street.	In Design	Back Bay	2,000,000
Bike Network Project	Maximize usage in existing high volume bike lanes via construction of bike lane extensions and connections with Citywide key bike corridors. Implement new bike corridor accelerator to complete large parts of downtown and outlying networks.	Annual Program	Citywide	17,300,000
Bike Share Network Expansion	Expand city's bike share network to connect neighborhoods that are further from frequent, reliable rail transit and support strong demand in employment centers and commercial hubs.	Implementation Underway	Citywide	7,400,000
Bikeshare Dock Replacement	Replace portions of City's bikeshare system, including docks, kiosks and bikes.	Implementation Underway	Citywide	2,271,100
Blossom Street	Upgrades to Blossom Street including upgraded lighting, geometric changes for pedestrian safety, roadway resurfacing, and pavement markings including bicyclist accommodations.	In Design	West End	2,000,000
Blue Hill Avenue Multimodal Corridor	On Blue Hill Ave., the creation of center-running dedicated bus lanes, redesigned Mattapan Square for improved bus connection to the MBTA station, protected bike lanes, signal changes, and sidewalks.	In Design	Multiple Neighborhoods	44,456,000
Boylston Street	Redesign and reconstruct Boylston Street from Ipswich Street south to Park Drive and the Muddy River Crossing. Build protected bike lanes, a mid-block crossing, upgraded signals, replacement lighting and new sidewalks in certain locations.	In Design	Fenway-Kenmore	10,041,351

Project	Scope of Work	Status	Neighborhood	Total Project Budget
Transportation Department				
Centre Street / South Street	Redesign portions of Centre Street and South Street in Jamaica Plain using a Complete Streets approach.	In Design	Jamaica Plain	1,000,000
Connect Downtown: Public Garden Crossings	Advance planning and design for a Go Boston 2030 priority project that would extend the Southwest Corridor, via on-street bike facilities, to connect with major destinations in Downtown and Beacon Hill.	In Construction	Multiple Neighborhoods	3,250,000
Crosswalks and Lane Markings	Provide additional crosswalk and lane markings.	Annual Program	Citywide	5,725,000
Dedicated Bus Lanes	Transform several corridors citywide for rapid bus transit, including the construction of dedicated bus lanes on Summer Street, Boylston Street and St. James Street, and Clarendon Street.	Annual Program	Citywide	12,943,700
Dorchester Greenway	Plan and design a linear park through Dorchester near the covered portion of the MBTA Red Line, supported with MassTrails grant.	Study Underway	Dorchester	368,250
E-bike Purchase	Purchase and deploy e-assist bicycles in the Boston area BlueBike bikeshare system.	Implementation Underway	Citywide	1,350,000
Eagle Square	Design for traffic flow and safety improvements in Eagle Square.	In Design	East Boston	2,150,000
Egleston Square	Redesign of Egleston Square featuring widened sidewalks, median realignment, new crosswalks, raised crosswalks and neckdowns, traffic signal improvements, and rehabilitation of the sculpture garden.	In Design	Roxbury	7,910,000
Electric Charging Stations	Installation of electric vehicle charging stations at various municipal lots.	Implementation Underway	Citywide	1,400,000
Fairmount Line Urban Rail Study	Commission a technical analysis on transforming the Fairmount Commuter Rail Line to a subway-like service level.	Study Underway	Multiple Neighborhoods	790,000
Go Boston 2030 Update	Update Boston's Go Boston 2030 master plan to assess the achievements thus far and realign priorities for the next decade of planning work.	Study Underway	Citywide	550,000
Green Links	Annual program to create a connected network of pedestrian and bicycle paths that will allow more access to green open spaces.	Annual Program	Citywide	1,007,053
JFK / UMASS Station	Study improvements and create a transportation action plan for the MBTA's JFK/UMass Station area.	Study Underway	Dorchester	550,000
Lafayette Garage Repairs	Perform assessment and repairs to the Lafayette Garage.	New Project	Downtown / Government Center	850,000
Lost Village Streets	Design and construct improvements to roads, sidewalks and signals in the Lost Village section of Charlestown.	In Design	Charlestown	1,600,000
Mission Hill Transportation Planning	Planning for pedestrian improvements.	Study Underway	Mission Hill	300,000
MLK Jr. Boulevard	Design and reconstruct MLK Jr. Blvd. in Roxbury to widen and improvement sidewalks, add separated bike lanes, and incorporate green infrastructure to this important Roxbury transportation route.	To Be Scheduled	Roxbury	3,800,000
Municipal Parking Lots	Lighting, paving, re-striping, and other upgrades to municipal parking lots Citywide.	To Be Scheduled	Citywide	1,000,000
Norwell Street Square	Develop dead-end section of Park Street into a plaza in conjunction with the development of a park in the adjacent lots.	In Design	Dorchester	220,000
Nubian Square Improvements	Roadway improvements from Shawmut Ave. to Harrison Ave. including six key Nubian Square intersections. The scope of work includes geometric changes, new traffic signal equipment and timing, bike lanes, and streetscape improvements.	In Design	Roxbury	17,900,000
Parking Meter Replacement	Purchase new parking meters and upgrade existing multi-space parking meters.	Implementation Underway	Citywide	7,000,000
Rapid Bus Transportation Seaport	Develop an action plan and implementation program for rapid bus transit between North Station and the Seaport.	In Design	Multiple Neighborhoods	260,000

Project	Scope of Work	Status	Neighborhood	Total Project Budget
Transportation Department				
Reconnecting Communities	Conduct a feasibility study and initial design for a new park built on a deck over the I-90 highway and MBTA tracks between Shawmut Ave. and Washington Street.	To Be Scheduled	Chinatown	2,400,000
Roslindale Gateway	Design relative to the Arboretum Road Green Link project.	In Design	Roslindale	50,000
Roxbury Resilient Transportation Corridors	Plan and design a transformation of three of Roxbury's central transportation corridors, Melnea Cass Blvd., Malcolm X Blvd., and Warren Street, into multimodal routes that center transit and active transportation.	To Be Scheduled	Roxbury	32,500,000
Safe and Reliable Streets	Support anti-congestion efforts Citywide through data collection, safety and public realm improvements. Includes staff support to augment operational needs. Funded by state TNC revenue.	Annual Program	Citywide	9,541,427
Safe Routes to Schools	Provide ROW services to support a MassDOT funded SRTS project in the vicinity of the David Ellis School in Roxbury.	In Design	Multiple Neighborhoods	2,837,728
Safe Streets for All	Design and construct safety improvements at 8 specific intersections across the city, in order to mitigate unsafe travel and improve pedestrian and active transportation safety.	To Be Scheduled	Multiple Neighborhoods	11,500,000
Safety Surge	Design, engineering, and construction work for significantly increased roadway safety infrastructure across the city, focused on speed hump construction, traffic signal work at intersections, and raised crosswalks or other ADA ramp work.	In Construction	Citywide	12,595,000
Safety Surge: Safer Signals	Make systemic safety improvements to traffic signals at 50 locations across the City. The project will focus on upgrading locations in underserved communities and on improving conditions for all roadway users along the City's High-Crash Network.	New Project	Citywide	18,000,000
Southwest Neighborhood Transit Action Plan	Study and develop a Transportation Action Plan for the southwest neighborhoods of Boston.	Study Underway	Multiple Neighborhoods	1,600,000
Thoreau Path / Canal Street	Pedestrianization of Canal Street in the Bulfinch Triangle creating a walkable route from Haymarket and Government Center to North Station, pedestrian improvements for the Thoreau Path, and a bike lane between Causeway Street and Commercial Street.	To Be Scheduled	Downtown / Government Center	4,785,000
Traffic Signal Communications Improvements	Install fiber optic cable and replaces existing traffic controller units at 104 intersections to improve signal management.	New Project	Citywide	1,880,000
Traffic Signal Construction at 5 locations	Design and construct safety improvements to various traffic signals throughout the City.	In Design	Multiple Neighborhoods	7,000,000
Traffic Signals	Provide traffic signal design services, install or upgrade existing traffic signals and controls, install new control boxes and battery backup equipment.	Annual Program	Citywide	12,555,000
Transportation Action Plan Implementation	Create conceptual designs for key projects identified from planning studies and action plans.	Annual Program	Citywide	300,000
Transportation Planning	Develop and test new mobility strategies that pertain to transportation demand management, electric vehicles, and neighborhood mobility hubs.	Annual Program	Citywide	1,489,813
Tremont / Columbus Phases I & II	Incorporate green infrastructure components to the State's continuation of the center-running bus lane on Columbus Ave., and construct traffic calming infrastructure on the streets adjacent to Columbus Ave.	To Be Scheduled	Multiple Neighborhoods	3,300,000
Vision Zero	Implement roadway design changes to reduce speeds, control movements, and improve the visibility of vulnerable users.	Annual Program	Citywide	29,645,000
Vision Zero: Neighborhood Slow Streets	Design and construct Neighborhood Slow Street zones throughout the City.	In Construction	Multiple Neighborhoods	14,400,000