People Operations

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People Operations

Alex Lawrence, Chief People Officer

Cabinet Mission

The People Operations Cabinet works to build a City of Boston organization that is healthy, responsive, and human-centered. It works to ensure the City's workforce is supported, and all employees have the tools, policies, and resources needed to complete their jobs.

Operating Budget		Total Actual '22	Total Actual '23	Total Approp '24	Total Budget '25
	Health Insurance Human Resources Labor Relations Medicare Payments Office of People Operations Registry Division	205,206,596 6,183,236 1,324,297 10,890,572 0 1,081,874	212,933,685 6,698,482 1,452,753 12,192,696 469,918 1,196,575	222,353,329 8,479,067 1,936,932 12,635,797 1,049,498 1,396,913	234,083,420 8,750,821 1,971,023 14,603,637 1,228,000 1,634,811
	Unemployment Compensation Workers' Compensation Fund	190,162 1,484,881	207,403 1,916,156	350,000 2,000,000	350,000 2,000,000
	Total	226,361,618	237,067,668	250,201,536	264,621,712

Health Insurance Operating Budget

Appropriation 148000

Department Mission

The Health Insurance appropriation provides funding for a variety of health insurance, dental care, vision care, and life insurance plans to approximately 30,000 active employee and retiree subscribers within the guidelines of MGL Chapter 32B.

Operating Budget	Program Name	Total Actual '22	Total Actual '23	Total Approp '24	Total Budget '25
	Health Insurance	205,206,596	212,933,685	222,353,329	234,083,420
	Total	205,206,596	212,933,685	222,353,329	234,083,420

Human Resources Operating Budget

Brenda Hernandez, Director, Appropriation 142000

Department Mission

The mission of the Office of Human Resources is to help departments attract, motivate, retain, manage, and develop qualified and productive employees. The Office also provides unemployment benefits where necessary, as well as health and life insurance and workers' compensation benefits.

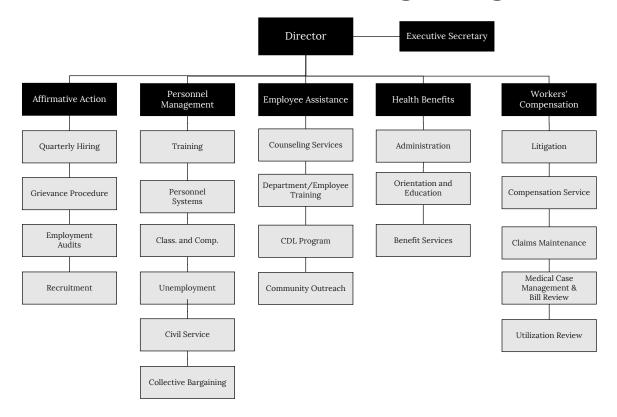
Selected Performance Goals

Personnel

• Increase Diversity in COB Workforce.

Operating Budget	Program Name	Total Actual '22	Total Actual '23	Total Approp '24	Total Budget '25
		0 =4= 40 0		= 010 = 11	
	Personnel	3,717,186	4,127,324	5,816,711	5,957,329
	Affirmative Action	51,250	80,353	236,736	329,172
	Health Benefits & Insurance	1,004,705	1,051,637	1,111,458	1,216,837
	Employee Assistance	602,109	692,571	369,556	366,579
	Workers Comp	807,986	746,597	944,606	880,904
	Total	6,183,236	6,698,482	8,479,067	8,750,821
Operating Budget		Actual '22	Actual '23	Approp '24	Budget '25
	Personnel Services	4,730,409	5,439,561	6,014,741	6,978,224
	Non Personnel	1,452,827	1,258,921	2,464,326	1,772,597
	Total	6,183,236	6,698,482	8,479,067	8,750,821

Human Resources Operating Budget



Authorizing Statutes

- Civil Service, M.G.L.A. c. 31.
- Collective Bargaining, M.G.L.A. C. 150E.
- Compensation of Employees; CBC Ord. § 5-5.18; M.G.L.A. c. 41, § 41.
- Employees Subject to Civil Service Laws, CBC St. 5 § 110.
- Generally, M.G.L.A. c. 152.
- Duties of Supervisor of Personnel, CBC Ord. § 5-1.6.
- Third Parties; Subrogation, M.G.L.A. c. 152, § 15.
- County Employees Salary Classification, M.G.L.A. c. 35, § 56.
- Operation As Self-Insurer, M.G.L.A. c. 152, § 25.
- Group Insurance Plan to Municipalities, M.G.L.A. c. 32B, §§ 1-19.
- Second Injury Reimbursement, M.G.L.A.
 c. 152, § 37.
- Special Fund; Trust Fund; Assessment Base and Rates; Payments; Reports; Audits, M.G.L.A. c. 152, § 65.

Description of Services

Human Resources supplies departments with systems with which to manage hiring, compensation, and promotion. It pursues good labor relations, monitors unemployment benefits, and conducts affirmative action and recruitment programs as well as a full range of training programs. Additionally, the Department operates elements of the City's risk management program including employee assistance and managing attendance. As a direct service to both active and retired employees, the Department provides comprehensive and economical health insurance and life insurance, as well as access to all records.

Department History

Personnel Services	FY22 Expenditure	FY23 Expenditure	FY24 Appropriation	FY25 Adopted	Inc/Dec 24 vs 25
51000 Permanent Employees 51100 Emergency Employees 51200 Overtime 51600 Unemployment Compensation 51700 Workers' Compensation	4,655,351 65,661 9,397 0	5,280,298 156,831 2,432 0	5,855,348 154,393 5,000 0	6,748,749 224,475 5,000 0	893,401 70,082 0 0
Total Personnel Services	4,730,409	5,439,561	6,014,741	6,978,224	963,483
Contractual Services	FY22 Expenditure	FY23 Expenditure	FY24 Appropriation	FY25 Adopted	Inc/Dec 24 vs 25
52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons 52900 Contracted Services Total Contractual Services	50,794 0 0 0 0 5,072 8,791 375,072 439,729	26,792 0 0 0 0 316 22,889 295,630 345,627	19,018 0 0 0 3,100 963,116 238,044 1,223,278	26,818 0 0 0 0 2,700 90,000 661,700 781,218	7,800 0 0 0 0 -400 -873,116 423,656 -442,060
Supplies & Materials	FY22 Expenditure	FY23 Expenditure	FY24 Appropriation	FY25 Adopted	Inc/Dec 24 vs 25
53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance 53800 Educational Supplies & Mat	0 0 0 0 47,243 4,500	0 1,929 0 0 42,773 5,250 0	500 0 0 0 51,830 5,250 0	500 0 0 0 51,830 5,250 0	0 0 0 0 0 0
53900 Misc Supplies & Materials Total Supplies & Materials	0 51,743	0 49,952	0 57,580	0 57,580	0
53900 Misc Supplies & Materials		•	-	-	
53900 Misc Supplies & Materials Total Supplies & Materials	51,743	49,952	57,580	57,580	0
53900 Misc Supplies & Materials Total Supplies & Materials Current Chgs & Oblig 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges	51,743 FY22 Expenditure 0 0 0 0 0 0 0 867,068	49,952 FY23 Expenditure 0 0 0 0 0 0 851,545	57,580 FY24 Appropriation 0 0 0 0 0 0 1,183,468	57,580 FY25 Adopted 0 0 0 0 0 0 933,799	0 Inc/Dec 24 vs 25 0 0 0 0 0 0 0 0 -249,669
53900 Misc Supplies & Materials Total Supplies & Materials Current Chgs & Oblig 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig	51,743 FY22 Expenditure 0 0 0 0 0 0 867,068 867,068	49,952 FY23 Expenditure 0 0 0 0 0 851,545 851,545	57,580 FY24 Appropriation 0 0 0 0 0 1,183,468 1,183,468	57,580 FY25 Adopted 0 0 0 0 0 0 933,799 933,799	0 Inc/Dec 24 vs 25 0 0 0 0 0 0 -249,669 -249,669
53900 Misc Supplies & Materials Total Supplies & Materials Current Chgs & Oblig 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig Equipment 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	51,743 FY22 Expenditure 0 0 0 0 0 867,068 867,068 FY22 Expenditure 0 0 53,958 40,329	49,952 FY23 Expenditure 0 0 0 0 0 851,545 851,545 FY23 Expenditure 0 0 0 11,797	57,580 FY24 Appropriation 0 0 0 0 1,183,468 1,183,468 FY24 Appropriation 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	57,580 FY25 Adopted 0 0 0 0 0 933,799 933,799 FY25 Adopted 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 Inc/Dec 24 vs 25 0 0 0 0 0 -249,669 -249,669 Inc/Dec 24 vs 25 0 0 0 0 0
Total Supplies & Materials Total Supplies & Materials Current Chgs & Oblig 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig Equipment 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment	51,743 FY22 Expenditure 0 0 0 0 0 0 867,068 867,068 FY22 Expenditure 0 0 53,958 40,329 94,287	49,952 FY23 Expenditure 0 0 0 0 0 851,545 851,545 FY23 Expenditure 0 0 0 11,797 11,797	57,580 FY24 Appropriation 0 0 0 0 0 1,183,468 1,183,468 FY24 Appropriation 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	57,580 FY25 Adopted 0 0 0 0 0 933,799 933,799 FY25 Adopted 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 Inc/Dec 24 vs 25 0 0 0 0 0 -249,669 -249,669 Inc/Dec 24 vs 25 0 0 0 0

Department Personnel

Title	Union Code	Grade	Position	FY25 Salary	Title	Union Code	Grade	Position	FY25 Salary
Adm Assistant	SU4	17	1.00	80,781	Manager,Training & Dev	EXM	10	1.00	108,189
Assistant Compliance Manager	SE1	06	1.00	93,632	MgrClassification&Compensation	EXM	09	1.00	120,024
Assoc Dir (EAP)	EXM	09	1.00	120,024	Office Manager II	EXM	08	1.00	100,916
Asst Payroll &Vendor Clerk	SE1	05	1.00	64,471	P Admin Asst	SE1	10	1.00	112,512
Benefits HRIS Manager	EXM	08	1.00	111,749	Personnel Asst (Ads/Psd)	SU4	17	4.00	321,980
Billing Specialist (HBI)	SU4	17	1.00	88,736	Prin Admin Assistant	EXM	10	1.00	125,228
Business Analyst-H.R.	SE1	08	1.00	97,513	Prin Admin Assistant	SE1	08	1.00	114,543
Communications Coord-OHR	EXM	06	1.00	93,050	Prin Admin Asst	SE1	09	2.00	186,310
Deputy Dir, People & Cult	EXM	14	1.00	145,356	Principal Clerk	SU4	10	1.00	50,112
Deputy Director	EXM	10	1.00	92,885	Retire Benefits Manager (HBI)	EXM	09	1.00	120,024
Dir (Class & Comp)	EXM	11	1.00	137,802	Retiree Benefits Rep	SU4	17	2.00	167,781
Dir of Employee Asst (EAP)	EXM	12	1.00	143,012	Senior Analyst	EXM	08	1.00	100,916
Dir of Health Benefits	EXM	12	1.00	142,026	Senior Admin Asst	SE1	07	2.00	209,603
Dir, Shared Services	EXM	13	1.00	148,838	Senior Investigator	EXM	13	2.00	248,172
Division Director	EXM	11	4.00	515,077	Special Assistant	EXM	08	3.00	257,959
Employee Assistance Clinician	EXM	08	4.00	396,663	Sr Adm Asst (OHR)	SE1	09	1.00	123,025
H.R. System Administrator	SE1	10	1.00	133,082	Sr Adm Asst (WC)	SE1	06	2.00	161,794
Head Clerk	SU4	12	1.00	44,350	Sr Human Resources Generalist	EXM	09	1.00	120,024
Health Benefits Insurance Rep	SU4	16	3.00	199,397	Supervisor of Personnel	CDH	NG	1.00	165,453
HRIS Associate Manager	EXM	08	1.00	104,209	Talent Acquisition Coord	SU4	17	1.00	87,617
Human Resources HRIS Manager	EXM	10	1.00	111,803	Talent Acquisition Manager	EXM	09	1.00	117,402
Human Resources Representative	SU4	15	4.00	302,632	Talent Acquisition Specialist	SE1	07	2.00	199,617
Junior Analyst	SE1	06	1.00	63,691	Unemployment Claims Agent	EXM	10	1.00	129,836
					Worker's Compensation Case Mgr	SU4	18	3.00	302,812
					Total			71	7,182,628
					Adjustments				
					Differential Payments				0
					Other				225,629
					Chargebacks				-584,508
					Salary Savings				-75,000
					FY25 Total Request				6,748,749

Program 1. Personnel

Brenda Hernandez, Director, Organization 142100

Program Description

The Personnel Program provides personnel services to all City departments. Through Personnel, departments are provided with management systems with which to hire, classify, compensate and promote employees, pursue good labor relations and management practices, provide unemployment benefits and, in each process, have access to relevant records. The program also carries out a variety of training and assistance programs to encourage and enhance human resource management in the City of Boston.

Operating Budget		Actual '22	Actual '23	Approp '24	Budget '25
	rsonnel Services on Personnel	2,570,913 1,146,273	3,138,963 988,361	3,678,908 2,137,803	4,674,447 1,282,882
Tot	al	3,717,186	4,127,324	5,816,711	5,957,329

Performance

Goal: Increase Diversity in COB Workforce

Performance Measures	Actual '22	Actual '23	Projected '24	Target '25
% of employees who are people of color		56%	57%	50%
% of employees who are women		75%	73%	40%

Program 2. Affirmative Action

Brenda Hernandez, Director, Organization 142200

Program Description

The Affirmative Action Program is responsible for implementing the City's Affirmative Action Plan. It reviews the city's hiring practices and employment policies, audits affirmative action statistics, implements anti-harassment policies, ensures city compliance with federal and state EEO requirements and provides affirmative action assistance to all city departments.

Operating Budget	Actual '22	Actual '23	Approp '24	Budget '25
Personnel Services Non Personnel	0 51,250	30,353 50,000	182,236 54,500	248,172 81,000
Total	51,250	80,353	236,736	329,172

Program 3. Health Benefits & Insurance

Emma Bletzer, Manager, Organization 142300

Program Description

The Health Benefits and Insurance Program is responsible for providing life insurance, dental and vision care, and a variety of health insurance plans to active and retired employees of the City of Boston as efficiently and economically as possible within the guidelines of MGL Chapter 32B.

Operating Budget		Actual '22	Actual '23	Approp '24	Budget '25
	rsonnel Services n Personnel	898,109 106,596	973,975 77,662	1,015,364 96,094	1,149,942 66,895
Tota	nl .	1,004,705	1,051,637	1,111,458	1,216,837

Program 4. Employee Assistance

Wendolyn M. Costello-Cook, Manager, Organization 142400

Program Description

The Employee Assistance Program (EAP) is designed to attract and assist employees who experience personal problems. The program will assist employees in the identification and resolution of productivity problems associated with employees impaired by personal concerns including but not limited to: health, marital, financial, substance abuse, emotional stress and other personal concerns which may adversely affect job performance.

Operating Budget		Actual '22	Actual '23	Approp '24	Budget '25
	Personnel Services Non Personnel	600,934 1,175	689,965 2,606	368,156 1,400	357,079 9,500
	Total	602,109	692,571	369,556	366,579

Program 5. Workers Compensation

Kerry Gillian Nero, Manager, Organization 142500

Program Description

The Workers' Compensation Program implements all procedures for the processing of workers' compensation claims and approved medical and related bills. It also distributes workers' compensation information and statistics to City departments and works with the Law Department to develop legal strategies to resolve workers' compensation cases in an appropriate manner.

Operating Budget	Actual '22	Actual '23	Approp '24	Budget '25
Personnel Serv Non Personnel	/	606,305 140,292	770,077 174,529	548,584 332,320
Total	807,986	746,597	944,606	880,904

Labor Relations Operating Budget

Renee Bushey, Director, Appropriation 147000

Department Mission

The mission of the Office of Labor Relations is to create and promote a productive work environment that fosters an efficient and effective relationship between labor and management.

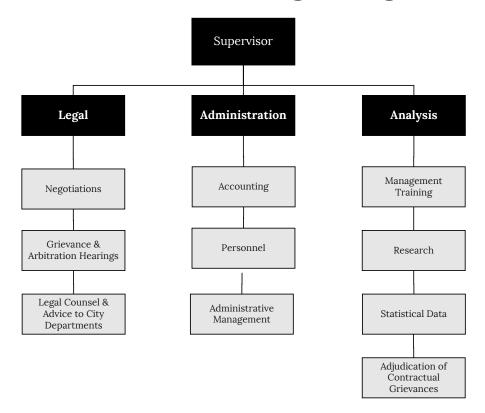
Selected Performance Goals

Labor Relations

• Increase Diversity in COB Workforce.

Operating Budget	Program Name	Total Actual '22	Total Actual '23	Total Approp '24	Total Budget '25
	Labor Relations	1,324,297	1,452,753	1,936,932	1,971,023
	Total	1,324,297	1,452,753	1,936,932	1,971,023
Operating Budget		Actual '22	Actual '23	Approp '24	Budget '25
Operating Budget	Personnel Services Non Personnel	Actual '22 743,377 580,920	Actual '23 1,023,996 428,757	1,322,189 614,743	1,356,280 614,743

Labor Relations Operating Budget



Authorizing Statutes

• Duties of Supervisor of Labor Relations, CBC Ord. 5, s. 4.

Description of Services

The Office of Labor Relations represents the Mayor and City departments in all labor relations matters before state and federal courts, state agencies, and in various other forums. The Office is responsible for negotiating and administering collective bargaining agreements with approximately 19 unions covering 7,200 employees. Additionally, the Office advises City managers and supervisors on labor matters regarding policy issues.

Department History

Personnel Services	FY22 Expenditure	FY23 Expenditure	FY24 Appropriation	FY25 Adopted	Inc/Dec 24 vs 25
51000 Permanent Employees 51100 Emergency Employees 51200 Overtime	743,277 100 0	1,023,996 0 0	1,282,189 40,000 0	1,316,280 40,000 0	34,091 0 0
51600 Unemployment Compensation 51700 Workers' Compensation	0	0	0	0	0
Total Personnel Services	743,377	1,023,996	1,322,189	1,356,280	34,091
Contractual Services	FY22 Expenditure	FY23 Expenditure	FY24 Appropriation	FY25 Adopted	Inc/Dec 24 vs 25
52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons 52900 Contracted Services Total Contractual Services	2,531 0 0 0 0 0 273 539,328 542,132	2,795 0 0 0 0 1,999 1,414 380,913 387,121	2,919 0 0 0 0 800 2,106 551,095 556,920	2,919 0 0 0 0 800 2,808 530,095 536,622	0 0 0 0 0 0 702 -21,000 -20,298
Supplies & Materials	FY22 Expenditure	FY23 Expenditure	FY24 Appropriation	FY25 Adopted	Inc/Dec 24 vs 25
53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance 53800 Educational Supplies & Mat	0 0 0 0 940 0 0	0 0 0 0 2,454 0 0	0 0 0 0 2,700 0 0	0 0 0 0 3,000 0	0 0 0 0 300 0
53900 Misc Supplies & Materials Total Supplies & Materials	0 940	0 2,454	0 2,700	3,000	0 300
		-	-	-	
Total Supplies & Materials	940	2,454	2,700	3,000	300
Total Supplies & Materials Current Chgs & Oblig 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges	940 FY22 Expenditure 0 0 0 0 0 0 32,283	2,454 FY23 Expenditure 0 0 0 0 0 0 37,680	2,700 FY24 Appropriation 0 0 0 0 0 0 0 55,123	3,000 FY25 Adopted 0 0 0 0 0 74,121	300 Inc/Dec 24 vs 25 0 0 0 0 0 0 18,998
Total Supplies & Materials Current Chgs & Oblig 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig	940 FY22 Expenditure 0 0 0 0 0 0 32,283 32,283	2,454 FY23 Expenditure 0 0 0 0 0 37,680 37,680	2,700 FY24 Appropriation 0 0 0 0 0 0 55,123 55,123	3,000 FY25 Adopted 0 0 0 0 0 74,121 74,121	300 Inc/Dec 24 vs 25 0 0 0 0 0 0 18,998 18,998
Current Chgs & Oblig 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig Equipment 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	940 FY22 Expenditure 0 0 0 0 32,283 32,283 FY22 Expenditure 0 0 3,060 2,505	2,454 FY23 Expenditure 0 0 0 0 37,680 37,680 FY23 Expenditure 0 0 412 1,090	2,700 FY24 Appropriation 0 0 0 0 0 55,123 55,123 FY24 Appropriation 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,000 FY25 Adopted 0 0 0 0 74,121 74,121 FY25 Adopted 0 0 0 1,000	300 Inc/Dec 24 vs 25 0 0 0 0 0 18,998 18,998 Inc/Dec 24 vs 25 0 0 0 1,000
Current Chgs & Oblig 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig Equipment 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment	940 FY22 Expenditure 0 0 0 0 0 32,283 32,283 32,283 FY22 Expenditure 0 0 3,060 2,505 5,565	2,454 FY23 Expenditure 0 0 0 0 37,680 37,680 FY23 Expenditure 0 412 1,090 1,502	2,700 FY24 Appropriation 0 0 0 0 0 55,123 55,123 FY24 Appropriation 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	3,000 FY25 Adopted 0 0 0 0 74,121 74,121 FY25 Adopted 0 0 1,000 1,000	300 Inc/Dec 24 vs 25 0 0 0 0 0 18,998 18,998 Inc/Dec 24 vs 25 0 0 1,000 1,000

Department Personnel

Title	Union Code	Grade	Position	FY25 Salary	Title	Union Code	Grade	Position	FY25 Salary
Asst Corp Counsel I (Law)	EXM	09	1.00	92,885	Labor Relations Analyst	EXM	04	1.00	53,773
Asst Corp Counsel III (LAW)	EXM	13	4.00	504,916	Legal Secretary.	MYO	05	1.00	66,820
Asst Corp Counsel IV (LAW)	EXM	14	1.00	134,832	Office Manager II	EXM	08	1.00	107,162
Dep Dir	EXM	NG	1.00	134,959	Supervisor of Labor Relations	CDH	NG	1.00	165,453
-					Total			11	1,260,800
					Adjustments				
					Differential Payments				0
					Other				55,481
					Chargebacks				0
					Salary Savings				0
					FY25 Total Request				1,316,281

Program 1. Labor Relations

Renee Bushey, Manager, Organization 147100

Program Description

The Office of Labor Relations represents the Mayor and City departments in all labor relations litigation matters before state and federal courts, state administrative agencies, and in various other forums. The Office also advises City managers/department heads on all labor and employment related matters. The attorneys in the Office of Labor Relations serve as chief negotiators for collective bargaining negotiations and handle all interim bargaining matters.

Operating Budget	Actual '22	Actual '23	Approp '24	Budget '25
Personnel Services Non Personnel	743,377 580,920	1,023,996 428,757	1,322,189 614,743	1,356,280 614,743
Total	1,324,297	1,452,753	1,936,932	1,971,023

Performance

Goal: Increase Diversity in COB Workforce

Performance Measures	Actual '22	Actual '23	Projected '24	Target '25
% of employees who are people of color		25%	33%	50%
% of employees who are women		42%	50%	40%

Medicare Payments Operating Budget

Appropriation 139000

Department Mission

The Medicare Payments appropriation supports federal regulations that extend mandatory Medicare coverage to municipal employees. Federal law requires the City of Boston and County of Suffolk to pay the Social Security Trust Fund a Medicare insurance premium amounting to 1.45% of an employee's salary up to \$125,000 for each employee hired after March 31, 1986. The Medicare Payments appropriation reflects the amount of this contribution. The City's payment is matched by an equal contribution from the employee.

Operating Budget	Program Name	Total Actual '22	Total Actual '23	Total Approp '24	Total Budget '25
	Medicare Payments	10,890,572	12,192,696	12,635,797	14,603,637
	Total	10,890,572	12,192,696	12,635,797	14,603,637

Office of People Operations Operating Budget

Alex Lawrence, Chief of People Operations, Appropriation 146000

Department Mission

This cabinet, which consists of approximately 150 employees, supports the work of the 17,000 employees in the city of Boston, as well as maintains the records for all Births, Deaths, and Marriages for the City of Boston.

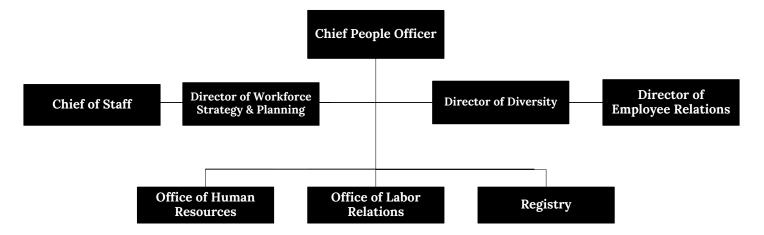
Selected Performance Goals

People Administration

• Increase Diversity in COB Workforce.

Operating Budget	Program Name	Total Actual '22	Total Actual '23	Total Approp '24	Total Budget '25
	People Administration	0	469,918	1,049,498	1,228,000
	Total	0	469,918	1,049,498	1,228,000
Operating Budget		Actual '22	Actual '23	Approp '24	Budget '25
Operating Budget	Personnel Services Non Personnel	Actual '22 0 0	Actual '23 371,071 98,847	Approp '24 892,417 157,081	Budget '25 1,070,919 157,081

Office of People Operations Operating Budget



Description of Services

This Cabinet consists of the Office of Human Resources, the Office of Labor Relations, and the Registry.

Department History

Personnel Services	FY22 Expenditure	FY23 Expenditure	FY24 Appropriation	FY25 Adopted	Inc/Dec 24 vs 25
51000 Permanent Employees 51100 Emergency Employees 51200 Overtime 51600 Unemployment Compensation 51700 Workers' Compensation Total Personnel Services	0 0 0 0 0	371,071 0 0 0 0 0 371,071	892,417 0 0 0 0 0 892,417	1,070,919 0 0 0 0 0 1,070,919	178,502 0 0 0 0 0 178,502
Contractual Services	FY22 Expenditure	FY23 Expenditure	FY24 Appropriation	FY25 Adopted	Inc/Dec 24 vs 25
52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons 52900 Contracted Services Total Contractual Services	0 0 0 0 0 0 0 0	0 0 0 0 0 1,668 86,562 88,230	3,000 0 0 0 0 0 3,081 140,000 146,081	3,000 0 0 0 0 0 8,081 129,000 140,081	0 0 0 0 0 0 5,000 -11,000 -6,000
Supplies & Materials	FY22 Expenditure	FY23 Expenditure	FY24 Appropriation	FY25 Adopted	Inc/Dec 24 vs 25
53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance 53800 Educational Supplies & Mat	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 1,000 0	0 5,000 0 0 1,000 0	5,000 0 0 0 0 0
53900 Misc Supplies & Materials Total Supplies & Materials	0	0	0 1,000	0 6,000	0 5,000
			~	-	
Total Supplies & Materials	0	0	1,000	6,000	5,000
Total Supplies & Materials Current Chgs & Oblig 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges	0 FY22 Expenditure 0 0 0 0 0 0	0 FY23 Expenditure 0 0 0 0 0 0	1,000 FY24 Appropriation 0 0 0 0 0 0 0 0 0 0 0	6,000 FY25 Adopted 0 0 0 0 0 1,000	5,000 Inc/Dec 24 vs 25 0 0 0 0 0 0 1,000
Total Supplies & Materials Current Chgs & Oblig 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig	0 FY22 Expenditure 0 0 0 0 0 0 0	0 FY23 Expenditure 0 0 0 0 0 0 0 0	1,000 FY24 Appropriation 0 0 0 0 0 0 0 0 0 0 0	6,000 FY25 Adopted 0 0 0 0 0 1,000 1,000	5,000 Inc/Dec 24 vs 25 0 0 0 0 0 1,000 1,000
Current Chgs & Oblig 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig Equipment 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	0 FY22 Expenditure 0 0 0 0 0 0 0 0 FY22 Expenditure 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FY23 Expenditure 0 0 0 0 0 0 0 0 0 0 FY23 Expenditure 0 0 8,807 1,810	1,000 FY24 Appropriation 0 0 0 0 0 0 0 0 FY24 Appropriation 0 10,000 0 0	6,000 FY25 Adopted 0 0 0 0 1,000 1,000 FY25 Adopted	5,000 Inc/Dec 24 vs 25 0 0 0 0 1,000 1,000 Inc/Dec 24 vs 25 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Current Chgs & Oblig 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig Equipment 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment	0 FY22 Expenditure 0 0 0 0 0 0 0 0 0 FY22 Expenditure 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FY23 Expenditure 0 0 0 0 0 0 0 0 0 FY23 Expenditure 0 0 8,807 1,810 10,617	1,000 FY24 Appropriation 0 0 0 0 0 0 0 0 0 0 FY24 Appropriation 0 10,000 0 10,000	6,000 FY25 Adopted 0 0 0 0 0 1,000 FY25 Adopted 0 10,000 0 10,000	5,000 Inc/Dec 24 vs 25 0 0 0 0 0 1,000 Inc/Dec 24 vs 25

Department Personnel

Title	Union Code	Grade	Position	FY25 Salary	Title	Union Code	Grade	Position	FY25 Salary
Chief	CDH	NG	1.00	190,522	Division Director	EXM	11	2.00	210,239
Deputy Chief	EXM	NG	1.00	150,412	Manager	EXM	09	1.00	63,285
Director of Diversity	EXM	11	1.00	124,345	Policy Advisor	EXM	NG	1.00	153,420
, and the second					Special Advisor	EXM	NG	1.00	150,412
					Total			8	1,042,635
					Adjustments				
					Differential Payments				0
					Other				28,282
					Chargebacks				0
					Salary Savings				0
					FY25 Total Request				1,070,917

Program 1. People Administration

Alex Lawrence, Manager, Organization 146100

Program Description

The Office of People Operations works to ensure the City's workforce is supported, and all employees have the tools, policies, and resources needed to complete their jobs.

Operating Budget	Actual '22	Actual '23	Approp '24	Budget '25
Personnel Services Non Personnel	0	371,071 98,847	892,417 157,081	1,070,919 157,081
Total	0	469,918	1,049,498	1,228,000

Performance

Goal: Increase Diversity in COB Workforce

Performance Measures	Actual '22	Actual '23	Projected '24	Target '25
% of City Workforce - female (excludes BPS)		32%	33%	40%
% of City Workforce - people of color (excludes BPS)		41%	42%	50%
% of employees who are people of color		20%	14%	50%
% of employees who are women		80%	86%	40%

Registry Division Operating Budget

Paul Chong, Registrar, Appropriation 163000

Department Mission

The mission of the Registry Division is to promptly and accurately register, amend, maintain, and issue certified copies of birth, marriage and death records while following Massachusetts General Laws regulating these documents.

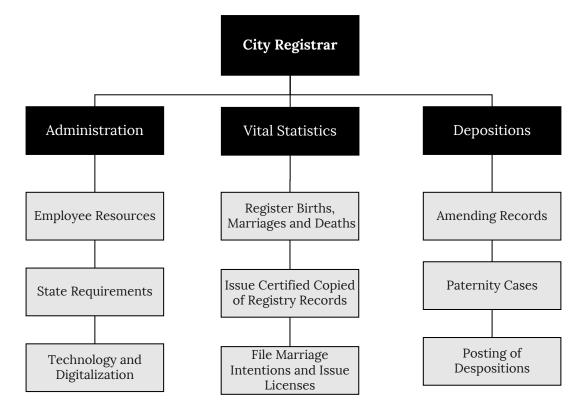
Selected Performance Goals

Administration

• Increase Diversity in COB Workforce.

Operating Budget	Program Name	Total Actual '22	Total Actual '23	Total Approp '24	Total Budget '25
	Administration Vital Statistics	381,863 551,016	510,406 533,052	629,435 609,483	822,178 501,663
	Depositions	148,995	153,117	157,995	310,970
	Total	1,081,874	1,196,575	1,396,913	1,634,811
Operating Budget		Actual '22	Actual '23	Approp '24	Budget '25
				pprop =1	Duaget 25
	Personnel Services Non-Personnel	1,008,015 73,859	1,105,477 91,098	1,288,969 107,944	1,515,479 119,332

Registry Division Operating Budget



Authorizing Statutes

- Civil Service, M.G.L.A. c. 31.
- Births, Marriages, Deaths, and
 Depositions, M.G.L.A. cc. 46, 207, 209c,
 210; M.G.L.A. c.190, § 7; M.G.L.A. c. 272, §
- Fees & Charges, CBC Ord. § 18-1.2.

Description of Services

The Registry Division maintains custody of all birth, marriage, and death records dating back to 1630. Each year the Division adds approximately 33,000 new entries and issues more than 100,000 copies of certified records.

Department History

Personnel Services	FY22 Expenditure	FY23 Expenditure	FY24 Appropriation	FY25 Adopted	Inc/Dec 24 vs 25
51000 Permanent Employees 51100 Emergency Employees 51200 Overtime 51600 Unemployment Compensation 51700 Workers' Compensation Total Personnel Services	1,008,015 0 0 0 0 0 1,008,015	1,105,477 0 0 0 0 0 1,105,477	1,288,969 0 0 0 0 0 1,288,969	1,515,479 0 0 0 0 0 1,515,479	226,510 0 0 0 0 0 226,510
Contractual Services	FY22 Expenditure	FY23 Expenditure	FY24 Appropriation	FY25 Adopted	Inc/Dec 24 vs 25
52100 Communications 52200 Utilities 52400 Snow Removal 52500 Garbage/Waste Removal 52600 Repairs Buildings & Structures 52700 Repairs & Service of Equipment 52800 Transportation of Persons 52900 Contracted Services Total Contractual Services	2,339 0 0 0 0 0 650 2,111 16,645 21,745	2,301 0 0 0 0 150 5,473 29,627 37,551	2,790 0 0 0 0 2,000 5,772 40,800 51,362	2,790 0 0 0 0 2,000 7,161 50,799 62,750	0 0 0 0 0 0 0 1,389 9,999 11,388
Supplies & Materials	FY22 Expenditure	FY23 Expenditure	FY24 Appropriation	FY25 Adopted	Inc/Dec 24 vs 25
53000 Auto Energy Supplies 53200 Food Supplies 53400 Custodial Supplies 53500 Med, Dental, & Hosp Supply 53600 Office Supplies and Materials 53700 Clothing Allowance 53800 Educational Supplies & Mat	0 0 0 0 40,552 3,500	0 0 0 0 37,779 3,250 0	0 0 0 0 52,000 3,750 0	0 0 0 0 52,000 3,750 0	0 0 0 0 0 0
53900 Misc Supplies & Materials Total Supplies & Materials	0 44,052	0 41,029	0 55,750	0 55,750	0 0
		-	-	-	
Total Supplies & Materials	44,052	41,029	55,750	55,750	0
Total Supplies & Materials Current Chgs & Oblig 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges	44,052 FY22 Expenditure 0 0 0 0 0 0 0 924	41,029 FY23 Expenditure 0 0 0 0 0 0 2,410	55,750 FY24 Appropriation 0 0 0 0 0 0 0 832	55,750 FY25 Adopted 0 0 0 0 0 0 832	0 Inc/Dec 24 vs 25 0 0 0 0 0 0 0
Total Supplies & Materials Current Chgs & Oblig 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig	44,052 FY22 Expenditure 0 0 0 0 0 0 924 924	41,029 FY23 Expenditure 0 0 0 0 0 2,410 2,410	55,750 FY24 Appropriation 0 0 0 0 0 0 832 832	55,750 FY25 Adopted 0 0 0 0 0 0 832 832	0 Inc/Dec 24 vs 25 0 0 0 0 0 0 0 0 0 0 0
Current Chgs & Oblig 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig Equipment 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment	44,052 FY22 Expenditure 0 0 0 0 0 924 924 FY22 Expenditure 0 0 211 6,927	41,029 FY23 Expenditure 0 0 0 0 0 2,410 2,410 FY23 Expenditure 0 0 1,186 8,922	55,750 FY24 Appropriation 0 0 0 0 0 832 832 FY24 Appropriation 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	55,750 FY25 Adopted 0 0 0 0 0 832 832 FY25 Adopted 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Inc/Dec 24 vs 25 0 0 0 0 0 0 0 0 0 Inc/Dec 24 vs 25
Current Chgs & Oblig 54300 Workers' Comp Medical 54400 Legal Liabilities 54500 Aid To Veterans 54600 Current Charges H&I 54700 Indemnification 54800 Reserve Account 54900 Other Current Charges Total Current Chgs & Oblig Equipment 55000 Automotive Equipment 55400 Lease/Purchase 55600 Office Furniture & Equipment 55900 Misc Equipment Total Equipment	44,052 FY22 Expenditure 0 0 0 0 0 0 924 924 FY22 Expenditure 0 0 211 6,927 7,138	41,029 FY23 Expenditure 0 0 0 0 0 2,410 2,410 FY23 Expenditure 0 0 1,186 8,922 10,108	55,750 FY24 Appropriation 0 0 0 0 0 0 832 832 FY24 Appropriation 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	55,750 FY25 Adopted 0 0 0 0 0 0 832 832 FY25 Adopted 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 Inc/Dec 24 vs 25 0 0 0 0 0 0 0 0 Inc/Dec 24 vs 25

Department Personnel

Title	Union Code	Grade	Position	FY25 Salary	Title	Union Code	Grade	Position	FY25 Salary
Adm Asst	SU4	15	1.00	76,212	Deposition Clerk	SU4	16	1.00	62,766
Assistant City Registrar	SE1	07	1.00	77,298	Deposition Lead	SU4	17	1.00	67,821
Business Operations Mgr	SU4	16	3.00	204,759	First Assistant	SE1	09	1.00	114,779
City Registrar	CDH	NG	1.00	130,357	Head Administrative Clerk	SU4	14	11.00	619,314
					Sr. Assistant Administration	SE1	08	1.00	101,672
					Total			21	1,454,978
					Adjustments				
					Differential Payments				0
					Other				60,500
					Chargebacks				0
					Salary Savings				0
					FY25 Total Request				1,515,478

Program 1. Administration

Jessica Fumarola, Manager, Organization 163100

Program Description

The Administration Program provides effective management of the day-to-day operations of the Division and monitors that the Registry's practices are in compliance with MGL and State Office of Vital Records regulations.

Operating Budget	Actual '22	Actual '23	Approp '24	Budget '25
Personnel Servi Non-Personnel		479,307 31,099	572,612 56,823	761,578 60,600
Total	381,863	510,406	629,435	822,178

Performance

Goal: Increase Diversity in COB Workforce

Performance Measures	Actual '22	Actual '23	Projected '24	Target '25
% of employees who are people of color		57%	60%	50%
% of employees who are women		91%	76%	40%

Program 2. Vital Statistics

Jessica Joyce, Manager, Organization 163200

Program Description

The Vital Statistics Program registers new records and issues certified copies of birth, marriage, and death records. This program also files marriage intentions and issues marriage licenses. The program also responds to requests for information from federal, state, and local authorities.

Operating Budget	Actual '22	Actual '23	Approp '24	Budget '25
Personnel Services Non-Personnel	503,509 47,507	473,875 59,177	559,716 49,767	448,882 52,781
Total	551,016	533,052	609,483	501,663

Program 3. Depositions

Jessica Joyce, Manager, Organization 163300

Program Description

The Depositions Program is responsible for correcting and amending records in accordance with Massachusetts General Laws.

Operating Budget	Actual '22	Actual '23	Approp '24	Budget '25
Personnel Services Non-Personnel	147,890 1,105	152,295 822	156,641 1,354	305,019 5,951
Total	148,995	153,117	157,995	310,970

Unemployment Compensation Operating Budget

Appropriation 199000

Department Mission

The Unemployment Compensation appropriation provides funds to carry out provisions of the Massachusetts Unemployment Security Law, MGLA c. 151A, as it pertains to former City and County employees. The appropriation facilitates payment of unemployment claims.

Operating Budget	Program Name	Total Actual '22	Total Actual '23	Total Approp '24	Total Budget '25
	Unemployment Compensation	190,162	207,403	350,000	350,000
	Total	190,162	207,403	350,000	350,000

Workers' Compensation Fund Operating Budget

Appropriation 341000

Department Mission

The Workers' Compensation Fund provides for proper payments of compensation benefits, medical treatment and, if necessary, rehabilitation for employees permanently injured in work related accidents prior to July, 1995, or for employees from former City departments, e.g. Department of Health and Hospitals.

Operating Budget	Program Name	Total Actual '22	Total Actual '23	Total Approp '24	Total Budget '25
	Workers' Compensation Fund	1,484,881	1,916,156	2,000,000	2,000,000
	Total	1,484,881	1,916,156	2,000,000	2,000,000