## People Operations

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## People Operations

## Alex Lawrence, Chief People Officer

## Cabinet Mission

The People Operations Cabinet works to build a City of Boston organization that is healthy, responsive, and human-centered. It works to ensure the City's workforce is supported, and all employees have the tools, policies, and resources needed to complete their jobs.

| Operating Budget |  | Total Actual '21 | Total Actual '22 | Total Approp <br> '23 |
| :--- | :--- | ---: | ---: | ---: |
| Total Budget '24 |  |  |  |  |

## Health Insurance Operating Budget

## Appropriation 148000

## Department Mission

The Health Insurance appropriation provides funding for a variety of health insurance, dental care, vision care, and life insurance plans to approximately 30,000 active employee and retiree subscribers within the guidelines of MGL Chapter 32B.

| Operating Budget | Program Name | Total Actual '21 | Total Actual '22 | Total Approp <br> '23 | Total Budget '24 |
| :--- | :--- | :--- | :--- | :--- | ---: | :--- |

## Human Resources Operating Budget

## Brenda Hernandez, Director, Appropriation 142000

## Department Mission

The mission of the Office of Human Resources is to help departments attract, motivate, retain, manage, and develop qualified and productive employees. The Office also provides unemployment benefits where necessary, as well as health and life insurance and workers' compensation benefits.

## Selected Performance Goals

Personnel

- Improved Recruitment Process to Better Meet Needs of COB Departments. Affirmative Action
- Increase Diversity in COB Workforce.

| Operating Budget | Program Name | Total Actual '21 | Total Actual ' 22 | Total Approp '23 | Total Budget 24 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Personnel | 2,919,936 | 3,717,186 | 5,303,100 | 5,271,725 |
|  | Affirmative Action | 2,024,960 | 51,250 | 63,625 | 236,736 |
|  | Health Benefits \& Insurance | 907,413 | 1,004,705 | 1,082,324 | 1,105,748 |
|  | Employee Assistance | 259,772 | 602,109 | 630,945 | 663,597 |
|  | Workers Comp | 743,224 | 807,986 | 947,117 | 1,082,449 |
|  | Total | 6,855,305 | 6,183,236 | 8,027,111 | 8,360,255 |
| Operating Budget |  | Actual '21 | Actual '22 | Approp '23 | Budget '24 |
|  | Personnel Services | 3,834,417 | 4,730,409 | 5,542,861 | 5,895,929 |
|  | Non Personnel | 3,020,888 | 1,452,827 | 2,484,250 | 2,464,326 |
|  | Total | 6,855,305 | 6,183,236 | 8,027,111 | 8,360,255 |

## Human Resources Operating Budget



## Authorizing Statutes

- Civil Service, M.G.L.A. c. 31.
- Collective Bargaining, M.G.L.A. C. 150E.
- Compensation of Employees; CBC Ord. § 5-5.18; M.G.L.A. c. 41, § 41.
- Employees Subject to Civil Service Laws, CBC St. 5 § 110.
- Duties of Supervisor of Personnel, CBC Ord. § 5-1.6.
- Generally, M.G.L.A. c. 152.
- County Employees Salary Classification, M.G.L.A. c. 35, § 56.
- Third Parties; Subrogation, M.G.L.A. c. 152, § 15.
- Group Insurance Plan to Municipalities, M.G.L.A. c. 32B, §§ 1-19.
- Operation As Self-Insurer, M.G.L.A. c. 152, § 25.
- Second Injury Reimbursement, M.G.L.A. c. 152, § 37.
- Special Fund; Trust Fund; Assessment Base and Rates; Payments; Reports; Audits, M.G.L.A. c. 152, § 65.


## Description of Services

Human Resources supplies departments with systems with which to manage hiring, compensation, and promotion. It pursues good labor relations, monitors unemployment benefits, and conducts affirmative action and recruitment programs as well as a full range of training programs. Additionally, the Department operates elements of the City's risk management program including employee assistance and managing attendance. As a direct service to both active and retired employees, the Department provides comprehensive and economical health insurance and life insurance, as well as access to all records.

## Department History

| Personnel Services | FY21 Expenditure | FY22 Expenditure | FY23 Appropriation | FY24 Adopted | Inc/Dec 23 vs 24 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 51000 Permanent Employees | 3,777,593 | 4,655,351 | 5,363,513 | 5,736,536 | 373,023 |
| 51100 Emergency Employees | 53,686 | 65,661 | 174,348 | 154,393 | -19,955 |
| 51200 Overtime | 3,138 | 9,397 | 5,000 | 5,000 | 0 |
| 51600 Unemployment Compensation | 0 | 0 | 0 | 0 | 0 |
| 51700 Workers' Compensation | 0 | 0 | 0 | 0 | 0 |
| Total Personnel Services | 3,834,417 | 4,730,409 | 5,542,861 | 5,895,929 | 353,068 |
| Contractual Services | FY21 Expenditure | FY22 Expenditure | FY23 Appropriation | FY24 Adopted | Inc/Dec 23 vs 24 |
| 52100 Communications | 18,529 | 50,794 | 19,018 | 19,018 | 0 |
| 52200 Utilities | 0 | 0 | 0 | 0 | 0 |
| 52400 Snow Removal | 0 | 0 | 0 | 0 | 0 |
| 52500 Garbage/Waste Removal | 0 | 0 | 0 | 0 | 0 |
| 52600 Repairs Buildings \& Structures | 0 | 0 | 0 | 0 | 0 |
| 52700 Repairs \& Service of Equipment | 771 | 5,072 | 5,400 | 3,100 | -2,300 |
| 52800 Transportation of Persons | 931 | 8,791 | 859,000 | 963,116 | 104,116 |
| 52900 Contracted Services | 2,116,899 | 375,072 | 478,669 | 238,044 | -240,625 |
| Total Contractual Services | 2,137,130 | 439,729 | 1,362,087 | 1,223,278 | -138,809 |
| Supplies \& Materials | FY21 Expenditure | FY22 Expenditure | FY23 Appropriation | FY24 Adopted | Inc/Dec 23 vs 24 |
| 53000 Auto Energy Supplies | 0 | 0 | 500 | 500 | 0 |
| 53200 Food Supplies | 0 | 0 | 0 | 0 | 0 |
| 53400 Custodial Supplies | 0 | 0 | 0 | 0 | 0 |
| 53500 Med, Dental, \& Hosp Supply | 0 | 0 | 0 | 0 | 0 |
| 53600 Office Supplies and Materials | 47,694 | 47,243 | 53,430 | 51,830 | -1,600 |
| 53700 Clothing Allowance | 4,000 | 4,500 | 4,000 | 5,250 | 1,250 |
| 53800 Educational Supplies \& Mat | 0 | 0 | 0 | 0 | 0 |
| 53900 Misc Supplies \& Materials | 0 | 0 | 0 | 0 | 0 |
| Total Supplies \& Materials | 51,694 | 51,743 | 57,930 | 57,580 | -350 |
| Current Chgs \& Oblig | FY21 Expenditure | FY22 Expenditure | FY23 Appropriation | FY24 Adopted | Inc/Dec 23 vs 24 |
| 54300 Workers' Comp Medical | 21 | 0 | 0 | 0 | 0 |
| 54400 Legal Liabilities | 0 | 0 | 0 | 0 | 0 |
| 54500 Aid To Veterans | 0 | 0 | 0 | 0 | 0 |
| 54600 Current Charges H\&I | 0 | 0 | 0 | 0 | 0 |
| 54700 Indemnification | 0 | 0 | 0 | 0 | 0 |
| 54800 Reserve Account | 0 | 0 | 0 | 0 | 0 |
| 54900 Other Current Charges | 807,152 | 867,068 | 1,064,233 | 1,183,468 | 119,235 |
| Total Current Chgs \& Oblig | 807,173 | 867,068 | 1,064,233 | 1,183,468 | 119,235 |
| Equipment | FY21 Expenditure | FY22 Expenditure | FY23 Appropriation | FY24 Adopted | Inc/Dec 23 vs 24 |
| 55000 Automotive Equipment | 0 | 0 | 0 | 0 | 0 |
| 55400 Lease/Purchase | 0 | 0 | 0 | 0 | 0 |
| 55600 Office Furniture \& Equipment | 8,199 | 53,958 | 0 | 0 | 0 |
| 55900 Misc Equipment | 16,692 | 40,329 | 0 | 0 | 0 |
| Total Equipment | 24,891 | 94,287 | 0 | 0 | 0 |
| Other | FY21 Expenditure | FY22 Expenditure | FY23 Appropriation | FY24 Adopted | Inc/Dec 23 vs 24 |
| 56200 Special Appropriation | 0 | 0 | 0 | 0 | 0 |
| 57200 Structures \& Improvements | 0 | 0 | 0 | 0 | 0 |
| 58000 Land \& Non-Structure | 0 | 0 | 0 | 0 | 0 |
| Total Other | 0 | 0 | 0 | 0 | 0 |
| Grand Total | 6,855,305 | 6,183,236 | 8,027,111 | 8,360,255 | 333,144 |

## Department Personnel

| Title | Union Code | Grade | Position | FY24 Salary | Title | Union Code | Grade | Position | FY24 Salary |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Adm Assistant | SU4 | 17 | 1.00 | 75,005 | Manager, Leave Administration | EXM | 10 | 1.00 | 0 |
| Assistant Compliance Manager | SE1 | 06 | 1.00 | 89,952 | Manager, Training \& Dev | EXM | 10 | 1.00 | 106,212 |
| Assoc Dir (EAP) | EXM | 09 | 1.00 | 120,353 | MgrClassification\&Compensation | EXM | 09 | 1.00 | 117,723 |
| Asst. Payroll \&Vendor Clerk | SE1 | 05 | 1.00 | 76,893 | Nurse Case Manager | SE1 | 09 | 1.00 | 84,611 |
| Benefits HRIS Manager | EXM | 08 | 1.00 | 112,055 | P Admin Asst | SE1 | 10 | 1.00 | 108,486 |
| Billing Specialist (HBI) | SU4 | 17 | 1.00 | 82,460 | Personnel Asst (Ads/Psd) | SU4 | 17 | 4.00 | 298,945 |
| Business Analyst-H.R. | SE1 | 08 | 1.00 | 93,494 | Prin Admin Assistant | SE1 | 08 | 2.00 | 229,713 |
| Comm Coordinator-OHR | EXM | 06 | 1.00 | 90,325 | Prin Admin Assistant | EXM | 10 | 1.00 | 119,707 |
| Dep Director, People \& Cult | EXM | 14 | 1.00 | 126,106 | Principal Clerk | SU4 | 10 | 1.00 | 46,315 |
| Dir (Class \& Comp) | EXM | 11 | 2.00 | 239,573 | Retire Benefits Manager (HBI) | EXM | 09 | 1.00 | 118,162 |
| Dir of Employee Asst (EAP) | EXM | 12 | 1.00 | 143,404 | Retiree Benefits Rep | SU4 | 17 | 2.00 | 158,115 |
| Dir of Health Benefits | EXM | 12 | 1.00 | 136,384 | Senior Admin Asst | SE1 | 07 | 2.00 | 210,177 |
| Dir, Shared Services | EXM | 13 | 1.00 | 149,223 | Senior Investigator | EXM | 13 | 2.00 | 182,236 |
| Director | EXM | 11 | 3.00 | 414,537 | Special Assistant | EXM | 08 | 2.00 | 173,845 |
| DP Sys Analyst | SE1 | 06 | 1.00 | 95,638 | Sr Adm Asst (OHR) | SE1 | 09 | 1.00 | 123,362 |
| Employee Assistance Clinician | EXM | 08 | 4.00 | 398,440 | Sr Adm Asst | SE1 | 06 | 1.00 | 95,638 |
| H.R. System Administrator | SE1 | 10 | 1.00 | 133,447 | Sr Personnel Analyst | SE1 | 07 | 1.00 | 98,971 |
| Head Clerk | SU4 | 12 | 1.00 | 59,353 | Supervisor of Personnel | CDH | NG | 1.00 | 165,907 |
| Health Benefits Insurance Rep | SU4 | 16 | 3.00 | 182,533 | Talent Acquisition Coord | SU4 | 17 | 1.00 | 81,392 |
| HR Transformation Director | CDH | NG | 1.00 | 0 | Talent Acquisition Sourcer | SE1 | 06 | 1.00 | 87,075 |
| Human Resources Manager | EXM | 10 | 1.00 | 93,139 | Talent Acquisition Specialist | SE1 | 07 | 1.00 | 104,234 |
| Human Resources Rep | SU4 | 15 | 4.00 | 261,313 | Unemployment Claims Agent | EXM | 10 | 1.00 | 84,611 |
|  |  |  |  |  | Worker's Compensation Case Mgr | SU4 | 18 | 3.00 | 288,879 |
|  |  |  |  |  | Total |  |  | 66 | 6,257,943 |
|  |  |  |  |  | Adjustments |  |  |  |  |
|  |  |  |  |  | Differential Payments |  |  |  | 0 |
|  |  |  |  |  | Other |  |  |  | 226,348 |
|  |  |  |  |  | Chargebacks |  |  |  | -635,256 |
|  |  |  |  |  | Salary Savings |  |  |  | -112,500 |
|  |  |  |  |  | FY24 Total Request |  |  |  | 5,736,535 |

## Program 1. Personnel

## Brenda Hernandez, Manager, Organization 142100

## Program Description

The Personnel Program provides personnel services to all City departments. Through Personnel, departments are provided with management systems with which to hire, classify, compensate and promote employees, pursue good labor relations and management practices, provide unemployment benefits and, in each process, have access to relevant records. The program also carries out a variety of training and assistance programs to encourage and enhance human resource management in the City of Boston.

| Operating Budget |  | Actual '21 | Actual '22 | Approp '23 | Budget '24 |
| :---: | ---: | ---: | ---: | ---: | ---: |
|  | Personnel Services | $2,015,785$ | $2,570,913$ | $3,126,065$ | $3,133,922$ |
|  | Non Personnel | 904,151 | $1,146,273$ | $2,177,035$ | $2,137,803$ |

Performance
Goal: Improved Recruitment Process to Better Meet Needs of COB Departments

| Performance Measures | Actual '21 | Actual '22 | Projected '23 | Target '24 |
| :--- | :---: | :---: | :---: | :---: |
| Days from Job Requisition Posting to <br> Candidate Hire | 70 | 60 | 69 | 57 |

## Program 2. Affirmative Action

## Brenda Hernandez, Manager, Organization 142200

## Program Description

The Affirmative Action Program is responsible for implementing the City's Affirmative Action Plan. It reviews the city's hiring practices and employment policies, audits affirmative action statistics, implements anti-harassment policies, ensures city compliance with federal and state EEO requirements and provides affirmative action assistance to all city departments.

| Operating Budget |  | Actual '21 | Actual '22 | Approp '23 | Budget '24 |
| :--- | :--- | ---: | ---: | ---: | ---: |
|  | Personnel Services | 0 | 0 | 0 | 182,236 |
|  | Non Personnel | $2,024,960$ | 51,250 | 63,625 | 54,500 |
|  | Total | $\mathbf{2 , 0 2 4 , 9 6 0}$ | $\mathbf{5 1 , 2 5 0}$ | $\mathbf{6 3 , 6 2 5}$ | $\mathbf{2 3 6 , 7 3 6}$ |

## Performance

Goal: Increase Diversity in COB Workforce. Note: These numbers exclude BPS. The People Ops team is developing a plan to review job posting data in FY24 to ensure accuracy.

| Performance Measures | Actual '21 | Actual '22 | Projected '23 | Target '24 |
| :--- | :---: | :---: | :---: | :---: |
| \% City Workforce - people of color | $40 \%$ | $41 \%$ | $47 \%$ | $44 \%$ |
| \% City Workforce - women | $30 \%$ | $32 \%$ | $31 \%$ | $33 \%$ |
| \% of total promotions - people of | $48 \%$ | $45 \%$ | $42 \%$ | $46 \%$ |
| color | $32 \%$ | $33 \%$ | $36 \%$ | $36 \%$ |
| \% of total promotions - women |  |  |  |  |

## Program 3. Health Benefits \& Insurance

Emma Bletzer, Manager, Organization 142300

## Program Description

The Health Benefits and Insurance Program is responsible for providing life insurance, dental and vision care, and a variety of health insurance plans to active and retired employees of the City of Boston as efficiently and economically as possible within the guidelines of MGL Chapter 32B.

| Personnel Services | 847,645 | 898,109 | 989,180 | $1,009,654$ |
| :--- | ---: | ---: | ---: | ---: |
| Non Personnel | 59,768 | 106,596 | 93,144 | 96,094 |
| Total | $\mathbf{9 0 7 , 4 1 3}$ | $\mathbf{1 , 0 0 4 , 7 0 5}$ | $\mathbf{1 , 0 8 2 , 3 2 4}$ | $\mathbf{1 , 1 0 5 , 7 4 8}$ |

## Program 4. Employee Assistance

## Wendolyn M. Costello-Cook, Manager, Organization 142400

## Program Description

The Employee Assistance Program (EAP) is designed to assist employees who experience personal problems. The program will assist employees in the identification and resolution of productivity problems associated with employees impaired by personal concerns including but not limited to: health, marital, financial, substance abuse, emotional stress and other personal concerns which may adversely affect job performance.

| Operating Budget |  | Actual '21 | Actual '22 | Approp '23 | Budget '24 |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: |
|  | Personnel Services | 257,563 | 600,934 | 629,593 | 662,197 |
|  | Non Personnel | 2,209 | 1,175 | 1,352 | 1,400 |
|  | Total | $\mathbf{2 5 9 , 7 7 2}$ | $\mathbf{6 0 2 , 1 0 9}$ | $\mathbf{6 3 0 , 9 4 5}$ | $\mathbf{6 6 3 , 5 9 7}$ |

## Program 5. Workers Compensation

## Kerry Gillian Nero, Manager, Organization 142500

## Program Description

The Workers' Compensation Program implements all procedures for the processing of workers' compensation claims and approved medical and related bills. It also distributes workers' compensation information and statistics to City departments and works with the Law Department to develop legal strategies to resolve workers' compensation cases in an appropriate manner.

| Operating Budget |  | Actual '21 | Actual '22 | Approp '23 | Budget '24 |
| :--- | :--- | ---: | ---: | ---: | ---: |
|  | Personnel Services | 713,424 | 660,453 | 798,023 | 907,920 |
|  | Non Personnel | 29,800 | 147,533 | 149,094 | 174,529 |
|  | Total | $\mathbf{7 4 3 , 2 2 4}$ | $\mathbf{8 0 7 , 9 8 6}$ | $\mathbf{9 4 7 , 1 1 7}$ | $\mathbf{1 , 0 8 2 , 4 4 9}$ |

## Labor Relations Operating Budget

## Renee Bushey, Director, Appropriation 147000

## Department Mission

The mission of the Office of Labor Relations is to create and promote a productive work environment that fosters an efficient and effective relationship between labor and management.

## Selected Performance Goals

Labor Relations

- To negotiate labor contracts and meet other bargaining obligations with the City's labor unions.

| Operating Budget | Program Name | Total Actual '21 | Total Actual '22 | Total Approp '23 | Total Budget ${ }^{24}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Labor Relations | 1,297,601 | 1,324,297 | 1,961,167 | 1,936,932 |
|  | Total | 1,297,601 | 1,324,297 | 1,961,167 | 1,936,932 |
| Operating Budget |  | Actual '21 | Actual '22 | Approp '23 | Budget '24 |
|  | Personnel Services | 831,980 | 743,377 | 1,363,403 | 1,322,189 |
|  | Non Personnel | 465,621 | 580,920 | 597,764 | 614,743 |
|  | Total | 1,297,601 | 1,324,297 | 1,961,167 | 1,936,932 |

## Labor Relations Operating Budget



## Authorizing Statutes

- Duties of Supervisor of Labor Relations, CBC Ord. 5, s. 4.


## Description of Services

The Office of Labor Relations represents the Mayor and City departments in all labor relations matters before state and federal courts, state agencies, and in various other forums. The Office is responsible for negotiating and administering collective bargaining agreements with approximately 22 unions covering 7,200 employees. Additionally, the Office advises City managers and supervisors on labor matters regarding policy issues.

## Department History

| Personnel Services | FY21 Expenditure | FY22 Expenditure | FY23 Appropriation | FY24 Adopted | Inc/Dec 23 vs 24 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 51000 Permanent Employees | 831,980 | 743,277 | 1,300,832 | 1,282,189 | -18,643 |
| 51100 Emergency Employees | 0 | 100 | 62,571 | 40,000 | -22,571 |
| 51200 Overtime | 0 | 0 | 0 | 0 | 0 |
| 51600 Unemployment Compensation | 0 | 0 | 0 | 0 | 0 |
| 51700 Workers' Compensation | 0 | 0 | 0 | 0 | 0 |
| Total Personnel Services | 831,980 | 743,377 | 1,363,403 | 1,322,189 | -41,214 |
| Contractual Services | FY21 Expenditure | FY22 Expenditure | FY23 Appropriation | FY24 Adopted | Inc/Dec 23 vs 24 |
| 52100 Communications | 2,965 | 2,531 | 2,919 | 2,919 | 0 |
| 52200 Utilities | 0 | 0 | 0 | 0 | 0 |
| 52400 Snow Removal | 0 | 0 | 0 | 0 | 0 |
| 52500 Garbage/Waste Removal | 0 | 0 | 0 | 0 | 0 |
| 52600 Repairs Buildings \& Structures | 0 | 0 | 0 | 0 | 0 |
| 52700 Repairs \& Service of Equipment | 0 | 0 | 800 | 800 | 0 |
| 52800 Transportation of Persons | -84 | 273 | 2,000 | 2,106 | 106 |
| 52900 Contracted Services | 422,290 | 539,328 | 551,095 | 551,095 | 0 |
| Total Contractual Services | 425,171 | 542,132 | 556,814 | 556,920 | 106 |
| Supplies \& Materials | FY21 Expenditure | FY22 Expenditure | FY23 Appropriation | FY24 Adopted | Inc/Dec 23 vs 24 |
| 53000 Auto Energy Supplies | 0 | 0 | 0 | 0 | 0 |
| 53200 Food Supplies | 0 | 0 | 0 | 0 | 0 |
| 53400 Custodial Supplies | 0 | 0 | 0 | 0 | 0 |
| 53500 Med, Dental, \& Hosp Supply | 0 | 0 | 0 | 0 | 0 |
| 53600 Office Supplies and Materials | 434 | 940 | 2,700 | 2,700 | 0 |
| 53700 Clothing Allowance | 0 | 0 | 0 | 0 | 0 |
| 53800 Educational Supplies \& Mat | 0 | 0 | 0 | 0 | 0 |
| 53900 Misc Supplies \& Materials | 0 | 0 | 0 | 0 | 0 |
| Total Supplies \& Materials | 434 | 940 | 2,700 | 2,700 | 0 |
| Current Chgs \& Oblig | FY21 Expenditure | FY22 Expenditure | FY23 Appropriation | FY24 Adopted | Inc/Dec 23 vs 24 |
| 54300 Workers' Comp Medical | 0 | 0 | 0 | 0 | 0 |
| 54400 Legal Liabilities | 0 | 0 | 0 | 0 | 0 |
| 54500 Aid To Veterans | 0 | 0 | 0 | 0 | 0 |
| 54600 Current Charges H\&I | 0 | 0 | 0 | 0 | 0 |
| 54700 Indemnification | 0 | 0 | 0 | 0 | 0 |
| 54800 Reserve Account | 0 | 0 | 0 | 0 | 0 |
| 54900 Other Current Charges | 38,411 | 32,283 | 38,250 | 55,123 | 16,873 |
| Total Current Chgs \& Oblig | 38,411 | 32,283 | 38,250 | 55,123 | 16,873 |
| Equipment | FY21 Expenditure | FY22 Expenditure | FY23 Appropriation | FY24 Adopted | Inc/Dec 23 vs 24 |
| 55000 Automotive Equipment | 0 | 0 | 0 | 0 | 0 |
| 55400 Lease/Purchase | 0 | 0 | 0 | 0 | 0 |
| 55600 Office Furniture \& Equipment | 0 | 3,060 | 0 | 0 | 0 |
| 55900 Misc Equipment | 1,605 | 2,505 | 0 | 0 | 0 |
| Total Equipment | 1,605 | 5,565 | 0 | 0 | 0 |
| Other | FY21 Expenditure | FY22 Expenditure | FY23 Appropriation | FY24 Adopted | Inc/Dec 23 vs 24 |
| 56200 Special Appropriation | 0 | 0 | 0 | 0 | 0 |
| 57200 Structures \& Improvements | 0 | 0 | 0 | 0 | 0 |
| 58000 Land \& Non-Structure | 0 | 0 | 0 | 0 | 0 |
| Total Other | 0 | 0 | 0 | 0 | 0 |
| Grand Total | 1,297,601 | 1,324,297 | 1,961,167 | 1,936,932 | -24,235 |

## Department Personnel

| Title | Union Code | Grade | Position | FY24 Salary | Title | Union Code | Grade | Position | FY24 Salary |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Asst Corp Counsel III | EXM | 13 | 5.00 | 625,115 | Labor Relations Analyst | EXM | 04 | 1.00 | 62,161 |
| Asst Corp Counsel IV | EXM | 14 | 1.00 | 131,575 | Legal Secretary (OLR) | MYG | 17 | 1.00 | 62,445 |
| Dep Director | EXM | NG | 1.00 | 132,675 | Office Manager II | EXM | 08 | 1.00 | 102,375 |
|  |  |  |  |  | Supervisor of Labor Relations | CDH | NG | 1.00 | 150,824 |
|  |  |  |  |  | Total |  |  | 11 | 1,267,170 |
|  |  |  |  |  | Adjustments |  |  |  |  |
|  |  |  |  |  | Differential Payments |  |  |  | 0 |
|  |  |  |  |  | Other |  |  |  | 15,020 |
|  |  |  |  |  | Chargebacks |  |  |  | 0 |
|  |  |  |  |  | Salary Savings |  |  |  | 0 |
|  |  |  |  |  | FY24 Total Request |  |  |  | 1,282,190 |

## Program 1. Labor Relations

## Renee Bushey, Manager, Organization 147100

## Program Description

The Office of Labor Relations represents the Mayor and City departments in all labor relations litigation matters before state and federal courts, state administrative agencies, and in various other forums. The Office also advises City managers/department heads on all labor and employment related matters. The attorneys in the Office of Labor Relations serve as chief negotiators for collective bargaining negotiations and handle all interim bargaining matters.

| Operating Budget |  | Actual '21 | Actual '22 | Approp '23 | Budget '24 |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: |
|  | Personnel Services | 831,980 | 743,377 | $1,363,403$ | $1,322,189$ |
|  | Non Personnel | 465,621 | 580,920 | 597,764 | 614,743 |
|  | Total | $\mathbf{1 , 2 9 7 , 6 0 1}$ | $\mathbf{1 , 3 2 4 , 2 9 7}$ | $\mathbf{1 , 9 6 1 , 1 6 7}$ | $\mathbf{1 , 9 3 6 , 9 3 2}$ |

## Performance

Goal: To negotiate labor contracts and meet other bargaining obligations with the City's labor unions.

| Performance Measures | Actual '21 | Actual '22 | Projected '23 | Target '24 |
| :--- | :---: | :---: | :---: | :---: |
| \% of city collective bargaining <br> contracts settled | $5 \%$ | $30 \%$ | $64 \%$ | $100 \%$ |

## Medicare Payments Operating Budget

## Appropriation 139000

## Department Mission

The Medicare Payments appropriation supports federal regulations that extend mandatory Medicare coverage to municipal employees. Federal law requires the City of Boston and County of Suffolk to pay the Social Security Trust Fund a Medicare insurance premium amounting to $1.45 \%$ of an employee's salary up to $\$ 125,000$ for each employee hired after March 31,1986 . The Medicare Payments appropriation reflects the amount of this contribution. The City's payment is matched by an equal contribution from the employee.

| Operating Budget | Program Name | Total Actual '21 | Total Actual '22 | Total Approp <br> '23 | Total Budget '24 |
| :--- | :--- | :--- | :--- | :--- | :--- |
|  | Medicare Payments | $10,542,664$ | $10,890,572$ | $12,635,794$ | $12,635,797$ |
| Total | $\mathbf{1 0 , 5 4 2 , 6 6 4}$ | $\mathbf{1 0 , 8 9 0 , 5 7 2}$ | $\mathbf{1 2 , 6 3 5 , 7 9 4}$ | $\mathbf{1 2 , 6 3 5 , 7 9 7}$ |  |

## Registry Division Operating Budget

## Paul Chong, Registrar, Appropriation 163000

## Department Mission

The mission of the Registry Division is to promptly and accurately register, amend, maintain, and issue certified copies of birth, marriage and death records while following Massachusetts General Laws regulating these documents.

## Selected Performance Goals

## Administration

- Expand cross training.

Vital Statistics

- Online Death requests.
- Register new records and issue certified copies.
- To automate the certificate request process.

| Operating Budget | Program Name | Total Actual '21 | Total Actual '22 | Total Approp <br> '23 | Total Budget '24 |
| :--- | :--- | ---: | ---: | ---: | ---: |

## Registry Division Operating Budget



## Authorizing Statutes

- Civil Service, M.G.L.A. c. 31.
- Births, Marriages, Deaths, and Depositions, M.G.L.A. cc. 46, 207, 209c, 210; M.G.L.A. c. $190, \S 7$; M.G.L.A. c. $272, \S$ 96.
- Fees \& Charges, CBC Ord. § 18-1.2.


## Description of Services

The Registry Division maintains custody of all birth, marriage, and death records dating back to 1630. Each year the Division adds approximately 33,000 new entries and issues more than 100,000 copies of certified records.

## Department History

| Personnel Services | FY21 Expenditure | FY22 Expenditure | FY23 Appropriation | FY24 Adopted | Inc/Dec 23 vs 24 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 51000 Permanent Employees | 1,019,867 | 1,008,015 | 1,183,883 | 1,280,370 | 96,487 |
| 51100 Emergency Employees | 0 | 0 | 0 | 0 | 0 |
| 51200 Overtime | 0 | 0 | 0 | 0 | 0 |
| 51600 Unemployment Compensation | 0 | 0 | 0 | 0 | 0 |
| 51700 Workers' Compensation | 0 | 0 | 0 | 0 | 0 |
| Total Personnel Services | 1,019,867 | 1,008,015 | 1,183,883 | 1,280,370 | 96,487 |
| Contractual Services | FY21 Expenditure | FY22 Expenditure | FY23 Appropriation | FY24 Adopted | Inc/Dec 23 vs 24 |
| 52100 Communications | 2,653 | 2,339 | 2,790 | 2,790 | 0 |
| 52200 Utilities | 0 | 0 | 0 | 0 | 0 |
| 52400 Snow Removal | 0 | 0 | 0 | 0 | 0 |
| 52500 Garbage/Waste Removal | 0 | 0 | 0 | 0 | 0 |
| 52600 Repairs Buildings \& Structures | 0 | 0 | 0 | 0 | 0 |
| 52700 Repairs \& Service of Equipment | 300 | 650 | 2,000 | 2,000 | 0 |
| 52800 Transportation of Persons | 1,086 | 2,111 | 2,975 | 5,772 | 2,797 |
| 52900 Contracted Services | 18,507 | 16,645 | 36,248 | 40,800 | 4,552 |
| Total Contractual Services | 22,546 | 21,745 | 44,013 | 51,362 | 7,349 |
| Supplies \& Materials | FY21 Expenditure | FY22 Expenditure | FY23 Appropriation | FY24 Adopted | Inc/Dec 23 vs 24 |
| 53000 Auto Energy Supplies | 0 | 0 | 0 | 0 | 0 |
| 53200 Food Supplies | 0 | 0 | 0 | 0 | 0 |
| 53400 Custodial Supplies | 0 | 0 | 0 | 0 | 0 |
| 53500 Med, Dental, \& Hosp Supply | 0 | 0 | 0 | 0 | 0 |
| 53600 Office Supplies and Materials | 34,216 | 40,552 | 41,826 | 52,000 | 10,174 |
| 53700 Clothing Allowance | 3,500 | 3,500 | 3,750 | 3,750 | 0 |
| 53800 Educational Supplies \& Mat | 0 | 0 | 0 | 0 | 0 |
| 53900 Misc Supplies \& Materials | 0 | 0 | 0 | 0 | 0 |
| Total Supplies \& Materials | 37,716 | 44,052 | 45,576 | 55,750 | 10,174 |
| Current Chgs \& Oblig | FY21 Expenditure | FY22 Expenditure | FY23 Appropriation | FY24 Adopted | Inc/Dec 23 vs 24 |
| 54300 Workers' Comp Medical | 0 | 0 | 0 | 0 | 0 |
| 54400 Legal Liabilities | 0 | 0 | 0 | 0 | 0 |
| 54500 Aid To Veterans | 0 | 0 | 0 | 0 | 0 |
| 54600 Current Charges H\&I | 0 | 0 | 0 | 0 | 0 |
| 54700 Indemnification | 0 | 0 | 0 | 0 | 0 |
| 54800 Reserve Account | 0 | 0 | 0 | 0 | 0 |
| 54900 Other Current Charges | 975 | 924 | 1,030 | 832 | -198 |
| Total Current Chgs \& Oblig | 975 | 924 | 1,030 | 832 | -198 |
| Equipment | FY21 Expenditure | FY22 Expenditure | FY23 Appropriation | FY24 Adopted | Inc/Dec 23 vs 24 |
| 55000 Automotive Equipment | 0 | 0 | 0 | 0 | 0 |
| 55400 Lease/Purchase | 0 | 0 | 0 | 0 | 0 |
| 55600 Office Furniture \& Equipment | 0 | 211 | 0 | 0 | 0 |
| 55900 Misc Equipment | 3,270 | 6,927 | 0 | 0 | 0 |
| Total Equipment | 3,270 | 7,138 | 0 | 0 | 0 |
| Other | FY21 Expenditure | FY22 Expenditure | FY23 Appropriation | FY24 Adopted | Inc/Dec 23 vs 24 |
| 56200 Special Appropriation | 0 | 0 | 0 | 0 | 0 |
| 57200 Structures \& Improvements | 0 | 0 | 0 | 0 | 0 |
| 58000 Land \& Non-Structure | 0 | 0 | 0 | 0 | 0 |
| Total Other | 0 | 0 | 0 | 0 | 0 |
| Grand Total | 1,084,374 | 1,081,874 | 1,274,502 | 1,388,314 | 113,812 |

## Department Personnel

| Title | $\begin{aligned} & \text { Union } \\ & \text { Code } \end{aligned}$ | Grade | Position | FY24 Salary | Title | Union Code | Grade | Position | FY24 Salary |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Admin Sec | SU4 | 14 | 1.00 | 66,737 | Deposition Clerk | SU4 | 14 | 2.00 | 116,324 |
| Asst City Registrar | SE1 | 05 | 2.00 | 148,219 | First Asst City Registrar | SE1 | 07 | 1.00 | 105,089 |
| City Registrar | CDH | NG | 1.00 | 130,714 | Prin Clerk (Vitals/Registry) | SU4 | 10 | 12.00 | 528,228 |
|  |  |  |  |  | Total |  |  | 19 | 1,095,311 |
|  |  |  |  |  | Adjustments |  |  |  |  |
|  |  |  |  |  | Differential Payments |  |  |  | 0 |
|  |  |  |  |  | Other |  |  |  | 185,060 |
|  |  |  |  |  | Chargebacks |  |  |  | 0 |
|  |  |  |  |  | Salary Savings |  |  |  | 0 |
|  |  |  |  |  | FY24 Total Request |  |  |  | 1,280,371 |

## Program 1. Administration

Jessica Fumarola, Manager, Organization 163100

## Program Description

The Administration Program provides effective management of the day-to-day operations of the Division and monitors that the Registry's practices are in compliance with MGL and State Office of Vital Records regulations.

| Operating Budget |  | Actual '21 | Actual '22 | Approp '23 | Budget '24 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Personnel Services | 331,409 | 356,616 | 457,678 | 570,785 |
|  | Non Personnel | 23,213 | 25,247 | 43,779 | 56,823 |
|  | Total | 354,622 | 381,863 | 501,457 | 627,608 |
| Performance |  |  |  |  |  |
| Goal: Expand cross training |  |  |  |  |  |
|  | Performance Measures | Actual '21 | Actual '22 | Projected '23 | Target '24 |
|  | 75\% of staff competent in 2 areas | 83 | 85 | 63 | 75 |

## Program 2. Vital Statistics

## Jessica Joyce, Manager, Organization 163200

## Program Description

The Vital Statistics Program registers new records and issues certified copies of birth, marriage, and death records. This program also files marriage intentions and issues marriage licenses. The program also responds to requests for information from federal, state, and local authorities.

| Operating Budget |  | Actual '21 | Actual '22 | Approp '23 | Budget '24 |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Personnel Services | 545,849 | 503,509 | 570,163 | 553,689 |
|  | Non Personnel | 40,453 | 47,507 | 45,990 | 49,767 |
|  | Total | $\mathbf{5 8 6 , 3 0 2}$ | $\mathbf{5 5 1 , 0 1 6}$ | $\mathbf{6 1 6 , 1 5 3}$ | $\mathbf{6 0 3 , 4 5 6}$ |

## Performance

Goal: Online Death requests

| Performance Measures | Actual '21 | Actual '22 | Projected '23 |
| :--- | :---: | :---: | :---: |
| Target '24 |  |  |  |
| Death Certificate requests by mail | 4,341 | 2,132 | 2,692 |
| Death Certificates requests at <br> counter | 166 | 1,749 | 5,422 |
| Deaths registered | 8,347 | 4,193 | 8,054 |

Goal: Register new records and issue certified copies

| Performance Measures | Actual '21 | Actual '22 | Projected '23 | Target '24 |
| :--- | ---: | ---: | ---: | ---: |
| Birth Certificate requests by mail | 3,652 | 1,546 | 2,325 | 2,760 |
| Birth Records registered from <br> Hospitals | 20,340 | 10,505 | 19,300 | 21,340 |
| Marriage Certificate requests at <br> counter | 100 | 1,411 | 3,437 | 3,035 |
| Marriage Certificate requests by <br> mail | 260 | 173 | 292 | 328 |
| Marriage Certificates Request | 6,111 | 2,311 | 4,482 | 4,249 |
| Marriage Intentions Filed | 1,898 | 2,311 | 4,418 | 4,249 |

Goal: To Automate the certificate request process

| Performance Measures | Actual '21 | Actual '22 | Projected '23 | Target '24 |
| :--- | :---: | :---: | :---: | :---: |
| Birth Certificates Request online | 50,492 | 17,278 | 32,038 | 33,289 |
| Death Certificates Request online | 35,256 | 16,020 | 30,791 | 30,448 |

## Program 3. Depositions

Jessica Joyce, Manager, Organization 163300

## Program Description

The Depositions Program is responsible for correcting and amending records in accordance with Massachusetts General Laws.

| Operating Budget |  | Actual '21 | Actual '22 | Approp '23 | Budget '24 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Personnel Services Non Personnel | $\begin{array}{r} 142,609 \\ 841 \end{array}$ | $\begin{array}{r} 147,890 \\ 1,105 \end{array}$ | $\begin{array}{r} 156,042 \\ 850 \\ \hline \end{array}$ | $\begin{array}{r} 155,896 \\ 1,354 \end{array}$ |
|  | Total | 143,450 | 148,995 | 156,892 | 157,250 |
| Performance |  |  |  |  |  |
| Goal: | and issue certified copies |  |  |  |  |
|  | Performance Measures | Actual '21 | Actual '22 | Projected '23 | Target '24 |
|  | Depositions amendments and court orders processed | 2,848 | 1,899 | 3,982 | 3,796 |

## Unemployment Compensation Operating Budget

## Appropriation 199000

## Department Mission

The Unemployment Compensation appropriation provides funds to carry out provisions of the Massachusetts Unemployment Security Law, MGLA c. 151A, as it pertains to former City and County employees. The appropriation facilitates payment of unemployment claims.

| Operating Budget | Program Name | Total Actual '21 | Total Actual '22 | Total Approp <br> '23 | Total Budget '24 |
| :--- | :--- | ---: | ---: | ---: | ---: |
|  | Unemployment Compensation | 528,212 | 190,162 | 350,000 | 350,000 |
| Total | $\mathbf{5 2 8 , 2 1 2}$ | $\mathbf{1 9 0 , 1 6 2}$ | $\mathbf{3 5 0 , 0 0 0}$ | $\mathbf{3 5 0 , 0 0 0}$ |  |

## Workers' Compensation Fund Operating Budget

## Appropriation 341000

## Department Mission

The Workers' Compensation Fund provides for proper payments of compensation benefits, medical treatment and, if necessary, rehabilitation for employees permanently injured in work related accidents prior to July, 1995, or for employees from former City departments, e.g. Department of Health and Hospitals.

| Operating Budget | Program Name | Total Actual '21 | Total Actual '22 | Total Approp | Total Budget ${ }^{2} 4$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Workers' Compensation Fund | 1,839,773 | 1,484,881 | 2,000,000 | 2,000,000 |
|  | Total | 1,839,773 | 1,484,881 | 2,000,000 | 2,000,000 |
| Operating Budget |  | Actual '21 | Actual '22 | Approp '23 | Budget '24 |
|  | Personnel Services | 1,831,834 | 0 | 0 | 0 |
|  | Non Personnel | 7,939 | 1,484,881 | 2,000,000 | 2,000,000 |
|  | Total | 1,839,773 | 1,484,881 | 2,000,000 | 2,000,000 |

